ASEAN ICT Masterplan (AIM 2015) Review: Statistics & Indicators





AIM 2015 Review

In 2013 ASEAN undertook a mid-point review of the ICT Masterplan 2015 (AIM 2015) - to review and evaluate.

There were four objectives

- (1) reviewing progress;
- (2) refocusing resources for ongoing development of successful programmes;
- (3) reframing projects to ensure successful completion;
- (4) recommending benchmarks and KPIs for future success



The AIM 2015 Initiatives: Reviewed

AIM 2015 comprised 29 Action Points contributing to six Strategic Thrusts. These were assessed in 3 categories: **completed**, **on-going** and **at risk**.

Table 1: Status of AIM 2015 Action Points

Status	Action Points	Percentage
Completed	18	62%
On-going	7	24%
At risk	4	14%

86% of AIM 2015's Action Points had been completed or were on track for successful completion. Four of the Action Points were evaluated to run the risk of not being fulfilled.

A number of the projects undertaken were reworked or reframed to make completion viable and sensible. In some cases that included rolling aspects of the original programme over into the subsequent 5-year plan.

Review of AIM 2015 Initiatives

	Action Points	Points Status Recommendations			Action Points	Status	s Recommendations				
St	rategic Thrust 1: Economic Tra	nsformation		St	rategic Thrust 4: Infrastructure	Development					
1.	Work Towards the Harmonisation of ICT Regulation	Completed	Reframed to reflect long-term process goal; next phase to identify areas of alignment for harmonisation, such as enhancing MRAs (AP 5)		6. Work towards the Establishment of an ASEAN Broadband Corridor	Completed	Reframed to reflect process-oriented goal; project has completed its first phase and begun phase 2				
2.	Share various PPP models and practices amongst ASEAN countries to formulate PPP models for the	Completed	Explore regular efforts to engage business community in this dialogue		7. Work Towards the Establishment of an ASEAN Internet Exchange Network 3. Work Towards a Common Framework for Network	! At risk Completed	Reframed to reflect process-oriented goal; next step could be feasibility study to determine requirements for AIX; timeline could extend to 2015 Q4 Goals for APs 9, 18 and 19 could be discussed in tandem with one another for a more holistic				
	implementation of ICT projects			19	Security Work Towards a Common	Completed	information management framework Goals for APs 9, 18 and 19 could be discussed in				
	A Survey of Business Needs for ICT and Information Exchange	! At risk	Refocused on clear deliverable, and thus timeline could be extended to end 2015; further project to develop areas of data facilitation can be operationalised		Framework for Information Security		tandem with one another for a more holistic information management framework. Next phase could be to deliver minimum standards for network security, such as a holistic cyber-security framework for transactions and 2FA, and best				
	rategic Thrust 2: People Engag						practices for information and network management				
4.	Survey and study to identify gaps and determine e-	Completed	Thailand to formalise and share ASEAN e-Gov Strategic Plan 2020; future work could focus around	St	rategic Thrust 5: Human Capit	al Development					
5	services to be developed Enhance implementation of	On-going	localisation of e-services As their goals to create standards for trade	20	Develop a registry of experts and innovators	On-going	Link with national initiatives and include private sector input to forecast ICT manpower needs				
0.	MRAs	On-going	facilitation are similar, work on this AP could be considered in tandem with AP 1, to harmonise ICT		Create ASEAN ICT Scholarship Programme	On-going	Include private sector input to forecast ICT manpower needs				
6	Provide incentives or grants	Completed	regulations. Future iterations could be supported; next phase	22	Develop ICT certification and skills upgrading programme	On-going	Could be considered complete with the delivery of the standards definitions; future efforts could align				
0.	to promote e-services and content development	Completed	could be to research on the impact of these incentives on the ICT industry	22	Catablish Carrows alste	On manufactural	with APs 20 and 21 to equip and facilitate movement of ICT professionals across AMS				
	Outreach campaign to promote awareness of cyber- security	Completed	Further work by ASEAN could support future efforts to highlight importance of cyber security	23	Establish Framework to Facilitate Movement of ICT Professionals	Completed	Revised to reflect the nature of the framework and could be discussed with AP 22's goals to complete the mapping exercise. Next phase could focus on the implementation and use of the standards across				
8.	Study to lower intra-ASEAN roaming charges	Completed	Further work could continue to include collaborations with other regional bodies like the EU	C+	rategic Thrust 6: Bridging the	Digital Divido	AMS				
9.	Identified Requirements for an	! At risk	Refocused on a clear delivery; timeline could be		Review of USO or similar	Completed	Create a common USO programme for next-				
	Intra-ASEAN Secure Transaction Framework		extended to 2014 Q4. Goals for APs 9, 18 and 19 could be discussed in tandem with one another for	2-1	policies	Completed	generation broadband rollout programme among AMS				
			a more holistic information management framework.	25	5. Prioritise roll-out to schools	Completed	Overlaps with AP 11; next phase could be to				
	rategic Thrust 3: Innovation						combine country-level initiatives for broadband rollout and set a date for achieving universal school				
10	Recognise and reward ICT innovators	Completed	Future iterations of the ASEAN ICT Awards could				broadband access				
11	. Ensure every child has	Completed	be supported Overlaps with AP 25; next phase could be to	26	Collaborate between ICT and education sectors within	On-going	Could be considered completed following the iCTLT 2014 if takeaways and best practices are				
	access to broadband internet		combine country-level initiatives for broadband rollout and set a date for achieving universal school broadband access		ASEAN		consolidated and disseminated for use in a subsequent project of teacher access, training and enhancement. Next phase could be to tie this effort				
12	Launch the ASEAN CIO Forum	Completed	Future iterations could be supported; future forums could focus on relevant regional issues				together with USO school access and e-community programme				
13	. Announced Establishment of the CoEs	! At risk	Refocused on delivery date; timeline could be extended to 2014 Q4; next step could be on connectivity between CoEs and developing synergies with AMMST		 Promote ASEAN integration through exposure to different cultures within ASEAN at an early age 	Completed	Future iterations could be replicated in other AMS; similar camps for teachers could be planned				
14	Develop and Support ASEAN Digital Content Exchange	Completed	Refocused to reflect bottom-up approaches which have emerged	28	Collaborate with relevant ministries	On-going	Deliverable could be to create matrix to identify specific ministries and focal points for effective communication across AMS				
15	Platforms Promote IPR at ASEAN level to safeguard innovation	On-going	Could be deemed concluded with the dissemination of the workshop report and survey results	29	Engage all AMS in Efforts to Bridge the Digital Divide in ASEAN	Completed	Revised to reflect group effort needed to bridge the digital divide				

Recommendations: Review, Refocus, Reframe

1) 62% of projects completed;

A number of project have been completed. In other cases, projects should be considered "successful" because they've set up for iterations (AP12: ASEAN CIO Forum) – resources should be put in place to support regular sessions (or a life cycle proposed) – see asterisks*

2) Some projects reframed for clarity

Some projects have made major headway into having discussions, and in the course of these meetings, it may be useful to reframe the project, eg to work on feasibility studies before going ahead (AP17: ASEAN Internet Exchange)

Some other projects are completed, but through the discussion we can see that the wording of the initiative can be reworked slightly to make the objective more defined (AP1: Harmonizing ICT regulation, AP16: ABC, AP23: MRA for skills certification)

3) For better policymaking and agenda-setting institutionalizing statistical indicators needs to be actively considered and developed

This would be for ICT statistics and an ICT indicator database

KPI Assessment

- Each strategic thrust to have a measurable KPI attached to it
- KPIs to be sourced from public sources
- All strategic thrusts to have relevant attached KPIs and
 - Measurement period needs to be at least 2 years
 - Minimum of 7 AMS to be covered for each KPI

CURRENT

- Nominal GDP (contributed by ICT)
- Mobile penetration
- Internet penetration
- Fixed broadband penetration

- Wireless broadband penetration
- ICT manpower
- Public school broadband access

KPI Assessment

- Each strategic thrust to have a measurable KPI attached to it
- KPIs to be sourced from public sources
- All strategic thrusts to have relevant attached KPIs and
 - Measurement period needs to be at least 2 years
 - Minimum of 7 AMS to be covered for each KPI

PROPOSED

International bandwidth
 ICT PPP initiatives
 Be

Benchmarked

Unique subscribers

Mobile/secure payments

broadband/mobile prices

ICT Consumption levels

initiatives

No. of ecommerce

-ICT R&D programmes

Govt Information Officers

startups

Strategic Thrust 1: Economic Transformation	Status
1. Work towards the harmonization of Harmonize	Completed
ICT Regulation	
2. Share best PPP model	Completed
3. Share business data in ASEAN	On-going
Strategic Thrust 2: People Engagement and Empowe	rment
4. Identify e-services	Completed
5. Enhance implementation of mutual recognition	On-going
arrangements (MRAs)	
6. Incentives for ASEAN e-services and content	Completed
7. Campaign to promote cyber-security	Completed
8. Study to lower intra-ASEAN roaming charges	Completed
9. Promote secure transactions within ASEAN	On-going
Strategic Thrust 3: Innovation	
10. Reward ICT innovators	Completed
11. Ensure every child has broadband access	Completed
12. ASEAN CIO Forum	Completed
13. Establish Network of CoEs	On-going
14. Develop ASEAN digital content exchange	Completed
15. Promote IPR at ASEAN level	On-going

ASEAN ICT Masterplan 2015 review part1of2

Strategic Thrust 4: Infrastructure Development	
16. Work towards the establishment of Establish an ASEAN	Completed
Broadband Corridor (ABC) – dev a framework to improve bb connex + access in ASEAN; promote affordale bb access to further bridge DD	
17. Study the feasibility of establishing an ASEAN Internet	On-going
Exchange Network – explore feasibility of improving latency + speeds + lower costs amongst ASEAN ISPs	
18. Develop a framework for network security	Completed
19. Develop common framework for information security	Completed
Strategic Thrust 5: Human Capital Development	
20. Registry of Experts	On-going
21. ASEAN ICT Scholarship programme	On-going
22. Develop ICT certification and skills upgrading programme	On-going
23. Establish MRA for ICT skills certification framework to	Completed
facilitate movement of ICT professionals	
Strategic Thrust 6: Bridging the Digital Divide	
24. Review of USO of similar policies	Completed
25. Prioritise roll-out to schools	Completed
26. Collaborate between ICT and education sectors	On-going
27. Promote ASEAN integration at an early age	Completed*
28. Collaborate with relevant ministries	On-going
29. Bridge the digital divide within ASEAN	Completed*

ASEAN ICT Masterplan 2015 review part2of2

Strategic Thrust 1: Economic Transformation	Status
1. Work towards the harmonization of ICT	Completed
Regulation	
2. Share best PPP model	Completed
3. Share business data in ASEAN	On-going
Strategic Thrust 2: People Engagement and Empowe	rment
4. Identify e-services	Completed
5. Enhance implementation of mutual recognition	On-going
arrangements (MRAs)	
6. Incentives for ASEAN e-services and content	Completed
7. Campaign to promote cyber-security	Completed
8. Study to lower intra-ASEAN roaming charges	Completed
9. Promote secure transactions within ASEAN	On-going
Strategic Thrust 3: Innovation	
10. Reward ICT innovators	Completed
11. Ensure every child has broadband access	Completed
12. ASEAN CIO Forum	Completed
13. Establish Network of CoEs	On-going
14. Develop ASEAN digital content exchange	Completed
15. Promote IPR at ASEAN level	On-going

ASEAN ICT Masterplan 2015 review part1of2

Strategic Thrust 4: Infrastructure Development	
16. Work towards the establishment of an ASEAN	Completed
Broadband Corridor (ABC)	
17. Study the feasibility of establishing an ASEAN Internet	On-going
Exchange Network	
18. Develop a framework for network security	Completed Completed
19. Develop common framework for information security	Completed
Strategic Thrust 5: Human Capital Development	
20. Registry of Experts	On-going
21. ASEAN ICT Scholarship programme	On-going
22. Develop ICT certification and skills upgrading	On-going
programme	
23. Establish framework to facilitate movement of ICT	Completed Completed
professionals	
Strategic Thrust 6: Bridging the Digital Divide	
24. Review of USO of similar policies	Completed Completed
25. Prioritise roll-out to schools	Completed
26. Collaborate between ICT and education sectors	On-going
27. Promote ASEAN integration at an early age	Completed*
28. Collaborate with relevant ministries	On-going
29. Bridge the digital divide within ASEAN	Completed*

ASEAN ICT Masterplan 2015 review part2of2

Revised AIM 2015 Timeline

	201	10			20	11		2012					20	13			2014			2015			
Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
				ST 1: Eco	onomic Tra	nsformatio	on																
				01. Work	To Harmo	nisation of	ICT Reg	ıs															
				02. Share	e PPP mod	lels in AMS	3	03. Surve					y Busines:	s ICT Nee	ds		Extend tir	neline to 2	2015 Q4				
ST 2: Pec	ple Engage	ement and	d Empow	verment																			
								04. Survey e-services gaps					05. Enhance implementation of mutual recognition arrangements (MRAs)										
								06. Incentivise e-services and content				devt											
								07. Outre	ach camp	aign to pr	omote cy	ber-securi	ty		early								
								ng charges							early								
09. Identi	fied Requir	ements fo	or an Intr	ra-ASEAN	Secure Tra	insaction F	ramewo	rk				Extend ti	meline to 2	014 Q4									
				ST 3: Inn	ovation																		
				10. Reco	gnise and	reward IC	T innova	tors				_											
				11. Ensu	re every c	hild has ac	cess to b	oroadband	internet														
				12. Laun	ch the AS	EAN CIO F	orum	13. Annou	unced Est	ablishmen	t of the C	CoEs				Extend to	meline to 2	014 Q4					
								14. Devel	op and Su	ipport ASI	EAN Digi	tal Content	Platforms		early								
								15. Promo	ote IPR at	ASEAN le	vel to sat	feguard inr	ovation										
	astructure l																						
16. Work	towards the	e Establis	hment o	f an ASEA	N Broadba	ind Corrido	or								early								
	Towards th						Network	Extend timeline to 2015 Q4					015 Q4										
_	Towards a			vork for Ne	twork Sec	urity		19. Work	Towards a	a Commor	n Framew	ork for Info	Security		early								
ST 5: Hur	man Capital	I Develop	ment																				
													lop a regis				8						
												21. Creat	ate ASEAN ICT Scholarship Programme										
22. Devel	lop ICT cert	tification a	and skills	s upgradin	g program	me																	
						HALL TO THE STREET	200°	23. Estab	lish Frame	ework for I	Movemer	nt of ICT Pr	ofessionals	3	early								
						Digital Divi																	
Green (18)	Completed on	time, or early	1	24. Revie	ew of USO	or similar p	policies				72				early								
Orange (8)	On-going							25. Priorit	ise roll-ou	it to school	ols			early									
Red (3)	At risk										-	borate bet	ween ICT	and educ	ation sec	tors within	ASEAN						
Grey	Suggested tim				27. Promote ASEAN integration at o																		
Note: full Action Point text has been shortened 28							28. Collaborate with relevant ministries																
29. Engage all AMS in Efforts to Bridge the Digital Divide in ASEAN													early										

Success Stories

- 1: ASEAN-EU Workshop on Voice and Data Roaming led by Singapore and EU
- 2: The ASEAN e-Government Strategic Action Plan led by Thailand
- 3: ASEAN ICT Awards 2012 led by Brunei
- 4: An Intra-ASEAN Secure Transactions Framework led by Thailand
- 5: ASEAN ICT Skills Standards Definition and Certification led by Thailand
- **6: ASEAN Broadband Corridor** *led by Singapore*
- 7: ASEAN Cyberkids Camp led by Malaysia

Recommendations

Benchmarks and KPIs for future success

Strategic Thrust 1: Economic Transformation

- ICT goods exports (percentage of total goods exports)
- 2. ICT service exports (percentage of service exports, BoP)
- 3. Nominal GDP with ICT contribution (by percentage)

Strategic Thrust 2: People Engagement and Empowerment

- 4. Cost per megabyte of download as percentage of GDP per capita
- 5. Cost per 10-second mobile tariff as percentage of GDP per capita
- 6. Percentage of firms with an online presence
- 7. Number of e-Government services available
- 8. Percentage of business registrations and filings conducted online
- 9. Number of cyber intrusions (network attacks) per month
- 10. Number of online monetary transactions per month, and percentage of total transactions (by volume and value)

Strategic Thrust 3: Innovation

11. No. of patent applications by residents

Strategic Thrust 4: Infrastructure Development

- 12. Broadband subscriptions per 100 population
- 13. Wireless broadband subscriptions per 100 population
- 14. Mobile (subscriptions) per 100 population
- 15. Percentage of individuals using the Internet / Internet penetration (Internet users per 100 people)
- 16. Secure Internet servers (per 1 million people)
- 17. International connectivity (international broadband per economy)
- Average access speed
- 19. Data centre efficiency level (average power usage effectiveness or PUE)

Strategic Thrust 5: Human Capital Development

20. ICT manpower (in absolute numbers) with tertiary education and above, and percentage growth year-on-year 21. Number of employed ICT professionals and percentage growth year-on-year

Strategic Thrust 6: Bridging the Digital Divide

- 22. Percentage of public schools with broadband access
- 23. Percentage of population (15 years+) with financial access (bank or other registered financial account)

ST1: Economic Transformation

- ICT goods exports (percentage of total goods exports)
- 2. ICT service exports (percentage of service exports, BoP)
- 3. Nominal GDP with ICT contribution (by percentage)
- 4. Public private partnerships (by no., percentage participation, timespan, cost)

ST2: People Engagement & Empowerment

- 1. Cost per megabyte of download as percentage of GDP per capita
- 2. Cost per 10-second mobile tariff as percentage of GDP per capital
- 3. Percentage of firms with an online presence
 - Broken out by firms with own website and social media presence
- 4. Number of e-Government services available
- 5. Level of e-Government services usage
 - Percentage of business registrations and filings conducted online
- Number of cyber intrusions (network attacks) per month (e.g. identity theft, DDoS, website vandalism, etc.)
- 7. Number of online monetary transactions (by no./by vol.): so as to remove growth of cyber-crimes resulting from growth of ICT usage.

ST3: Innovation

- 1. Number of new enterprises/SMEs started
 - Number of companies with virtual offices
- 2. Number of home-grown products entering foreign markets
- 3. Number of patent applications by residents
 - Note: number of patent registries may be inadequate as a measure of innovation if (1) patents are unavailable (too costly, inconvenient, time-consuming) for average inventors and programmes to access; (2) patents are not adequately enforced within a country
- 4. Number of CIOs
- 5. Level of intra-ASEAN digital exchange (traffic)

ST4: Infrastructure Development

- 1. Broadband subscriptions per 100 population
- 2. Wireless broadband subscriptions per 100 population
- 3. Mobile subscriptions per 100 population
- Percentage of individuals using the Internet/Internet penetration (Internet users per 100 population)
- 5. Secure Internet servers (per 1 million people)
- International connectivity (international broadband per economy)
- 7. Average access speed
- Data centre efficiency level (average power usage effectiveness, PUE)
- 9. IPv6 addresses/ IPv4 addresses

ST5: Human Capital Development

- ICT manpower (in absolute numbers) with tertiary education and above, and percentage growth year-onyear
- 2. Number of ICT graduates
- Number of employed ICT professionals and percentage growth year-on-year
- 4. Number of qualified experts under ICT certification/ skillsets programme

ST6: Bridging the Digital Divide

- 1. Percentage of public schools with broadband access
- Percentage of population (15 years+) with formal financial access (bank or other registered financial account)

Thank you

CONTACT:

Dr Peter Lovelock

peter@trpc.biz