

REPORT ITU-R SM.2015

**METHODS FOR DETERMINING NATIONAL LONG-TERM
STRATEGIES FOR SPECTRUM UTILIZATION**

(Question ITU-R 205/1)

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CHAPTER 1

Long-term planning process

1 Introduction

Recommendation ITU-R SM.1047 “National Spectrum Management” adopted in 1994 recommends “that the Handbook on National Spectrum Management be used as a guide for developing national spectrum management programmes...”. Chapter 3 “Spectrum Planning” of the Handbook defines “long-term planning” and describes “forecasts”, *inter alia*, but does not propose specific procedures for Administrations to follow. This Chapter is intended to fill this gap.

At present, much spectrum planning is relatively short-term. However, if spectrum resources are to adequately support national goals and objectives, long-term planning is essential. It can provide a basis for effective spectrum management to ensure that spectrum is efficiently allocated and assigned to accommodate constantly evolving spectrum requirements by new systems and their applications. It also facilitates decision-making by providing a basis for the practical consideration and evaluation of alternative courses of action.

Long-term planning should endeavour to:

- make today’s decisions on spectrum planning strategies in view of their consequences for the future,
- identify the impact of past decisions on the future,
- periodically adjust decisions to changing circumstances.

It should be sufficiently comprehensive to accommodate the national spectrum requirements of both known and anticipated radiocommunication systems.

It also leads to:

- revision of the national table of frequency allocations,
- the development of national positions on international radio conference agendas, and
- revisions to spectrum regulations, policies and standards.

2 National long-term planning process

The development of long-term strategies for national spectrum use will require the implementation of a national long-term spectrum planning process. This process should include the following phases:

2.1 Spectrum requirements definition

Spectrum requirements definition determines future broad-based national spectrum requirements for all radio services and technological, political and economic factors (see Annex 1 to this Chapter) which may influence spectrum use.

Spectrum requirements can be defined on the basis of the evaluation of potential scenarios (see Chapter 2). Traditionally, spectrum use scenarios have been evaluated on the basis of consultative inputs from concerned parties including national spectrum planning organisations within governmental departments or agencies, individual user requests, and the public.

Recently steps have been taken to perform scenario evaluation based on analytical modelling techniques (see Chapter 2, also applicable to the spectrum availability and spectrum option phases).

2.2 Spectrum availability

The objective of this phase is to assess the availability of spectrum across all national radio services and to accommodate the spectrum requirements identified in the requirements definition phase. Inputs are primarily derived from within the administration itself but also can come from the ITU International Frequency List, ITU allotment Plans and any existing regional spectrum planning studies.

2.3 Spectrum planning options

The aim of this phase is to develop suitable spectrum planning options to satisfy spectrum requirements on the basis of the data from the two preceding phases. Any analysis for the development of spectrum options would need to take account of technical, political and economic factors. The analysis would also assess the various opportunities for services given existing and projected radiocommunication environments and/or allocations. Recommendations regarding those service requirements unable to be accommodated within current national allocations will be based on these analyses and any available spectrum monitoring results. Allocation options are developed and the relative costs of any reallocation to and/or movement of existing spectrum users assessed.

2.4 Spectrum planning implementation

This phase would provide for the implementation of various spectrum planning strategies (see Chapter 3) and could be expected to be an on-going process. The introduction of new services may require changes to national spectrum allocation tables and revisions to ITU regulations. Revisions to international regulations would be undertaken at the various ITU World Radiocommunication Conferences (WRCs).

2.5 The iterative process

Previous decisions can be re-evaluated periodically or triggered by specific events and, if necessary, modified on the basis of the updated information. The planning process is therefore a continuous process of exploration and data processing rather than a linear process.

A record of all changes can be maintained to provide a history of developments in the long-term plan.

3 The management or administrative body

The establishment of a management or administrative body providing leadership and supervision for the implementation of the spectrum planning programme is necessary to ensure that issues relating to long-term spectrum utilisation strategies can be addressed. This will include the introduction of an early recognition system within the framework of its planning procedures. However, the body may be supported by special planning bodies such as project groups and task forces.

Long-term planning is almost always a primary task at management level and one which cannot be delegated, due to the consequences and significance of the decisions to be taken. Such planning bodies are responsible for:

- developing detailed strategic policies and solving problems concerning the conversion of strategic policies into operational plans;
- allocating financial and human resources;
- strategic review of procedures, results and requirements in conjunction with the implementation of strategies;
- any necessary recommendations concerning adjustments to organisation and management systems, and
- updating the planning data used as a basis for frequency management.

ANNEX 1

TO CHAPTER 1

Influencing factors

The following is the list of influencing factors to be considered in the long-term planning process:

1 Political and legal factors

- 1.1 Regulatory factors
 - 1.1.1 International frequency allocation (ITU-R)
 - 1.1.2 Regional frequency management bodies
 - 1.1.3 National frequency allocation procedure
 - 1.1.4 Frequency management procedures of neighbouring administrations
 - 1.1.5 Standardisation policy
 - 1.1.6 Telecommunications infrastructure factors
- 1.2 Industrial factors

2 Economic factors

- 2.1 User mobility
- 2.2 Globalization
- 2.3 Overall economic development
- 2.4 Market factors
 - 2.4.1 Structure of prices and tariffs for equipment and services
 - 2.4.2 Market needs and marketing factors
 - 2.4.3 Procedures and practices used by service providers
 - 2.4.4 Spectrum auctioning
- 2.5 The role of new services and technologies

3 Social factors

- 3.1 Changes in demand as a result of changes in the social structure
- 3.2 Changes in demand as a result of changes in the daily and life-time working hours
- 3.3 Security and public safety
- 3.4 Public acceptance of radio applications

4 Ecological factors

- 4.1 Electromagnetic pollution
- 4.2 Public dislike of large antenna structures and proliferation of sites
- 4.3 Debris in space

5 Technical factors

- 5.1 Basic technologies
 - 5.1.1 Microelectronics
 - 5.1.2 Signal processing
 - 5.1.3 Equipment components
 - 5.1.3.1 Power supplies
 - 5.1.3.2 Batteries
 - 5.1.4 Communication media
- 5.2 Coding and modulation techniques
 - 5.2.1 Source coding
 - 5.2.2 Channel coding
 - 5.2.3 Modulation techniques
- 5.3 Channel access techniques and transmission modes
 - 5.3.1 Channel access
 - 5.3.2 Diversity techniques
 - 5.3.2.1 Time diversity
 - 5.3.2.2 Frequency diversity
 - 5.3.2.3 Antenna diversity
 - 5.3.2.4 Space diversity
 - 5.3.2.5 Direction diversity
 - 5.4.3 Spread spectrum techniques
- 5.4 Antennas
 - 5.4.1 Antenna optimisation
 - 5.4.1.1 Use of new technologies and manufacturing methods to reduce side lobe level
 - 5.4.1.2 New methods in antenna development
- 5.5 Data processing in telecommunications

CHAPTER 2

Evaluation of scenarios**1 Introduction**

Depending on the national outlook, available resources, and spectrum regulatory framework, a national spectrum manager may select from a number of methods to evaluate scenarios with respect to their potential impact on spectrum use. The evaluation of the scenarios that impact spectrum use can rely on consultative or analytical approaches or a combination of approaches. It can be very detailed, considering all potential factors, or more cursory in its overview.

Furthermore, the responsibility for consideration of factors can be primarily that of the national spectrum manager (see also Chapter 1) or be distributed to the interested constituents. This evaluation of scenarios ultimately helps to form the basis for national spectrum manager decisions regarding spectrum allocation or regulations. A scenario is a hypothetical sequence of events, based on event and developments related to a specific field (e.g. a country's population trends), or to a specific period of time that in some manner relate to each other. A scenario is not itself a forecast but complements traditional forecasting by providing a record of a possible sequence of individual events related to one particularly interesting system aspect.

Within the framework of long-term planning scenarios are used to predict possible developments. They serve to:

- increase the reliability of forecasts and interpret risks (reliability), and
- identify potential strategic options.

The scenarios are based on the main factors of influence, i.e. the political, economic, social and technical factors. They can be developed systematically with different configurations of factors and their estimated degrees of probability.

2 The consultative approach

The consultative approach is based on the premise that spectrum planners can, through collaborative proceedings involving spectrum users, service providers, and equipment manufacturers, arrive at a reasonably accurate and cost-effective determination of long-term spectrum requirements and use. Thus, it takes into consideration analytical and intuitive inputs from the spectrum community, placing the weight of responsibility for much of the analysis and forecasting on those who have the most at stake. The detail given to the analysis of factors is up to the user community. Given the rapid change of the radiocommunications industry and the limited resources available to national spectrum managers, such an approach often represents the best, cost-effective option for spectrum planners.

2.1 Inquiry into future spectrum/service requirements

The consultative approach starts with an initial public notice or announcement, informing all interested parties that a long-term spectrum plan, or, in some cases, specific strategic component of a plan, is to be developed, and requesting technical, social, and economic information relative to such a plan. The notice should be widely distributed, preferably in an official publication known to have a large audience. The public nature of the notice is essential to gaining maximum interest and feedback from potential system operators. Limitations on its availability will limit the response. However, in countries where such official publication methods do not exist or in cases where time is limited, the use of ongoing advisory bodies may represent an effective approach to gathering information.

The scope of the inquiry must be defined, as well as the timetable for responses. Responses can be expected from spectrum users groups, radio service providers, equipment manufacturers, government organisations, including the military, and the general public. Spectrum planners can require that responses be in writing or through direct dialogue. In any case, the responses received from these groups form the basis for determining spectrum requirements and lead to spectrum management decisions.

As noted above, a number of groups provide information to this consultative process. User groups are end users of telecommunications services that have a common interest in receiving the best service at the lowest cost. These user groups may be able to voice requirements for new or expanded radio services. Radiocommunication service providers are those commercial entities that supply services to the end users. Service providers have expectations of service growth based on their own surveys and business acumen. This service growth is reflected in a demand for additional spectrum. Radio equipment manufacturers have a vested interest in the growth of radio-based systems, and can provide technical comments on the suitability of various frequency bands for the proposed radio service, along with forecasts of technical advances that may improve spectrum efficiency.

The national and local governments, as well as the military, will have spectrum requirements for the satisfaction of future radiocommunications systems. Although commercial services can satisfy a portion of these requirements, many may be unique and will require spectrum and unique radio systems devoted for these purposes. It is probable that some of the systems may involve national security to the extent that knowledge of these systems will not be in the public domain, and must be protected by the regulatory body.

The underlying principle of the consultative process is that the users, service providers, and manufacturers are the ones best able to evaluate their spectrum activities. Because they operate businesses or fulfil a government function, they must be able to evaluate their needs, costs, and user demands or they will not be successful in their businesses or professions. Therefore, the societal and economic factors must be considered and identified by the participants in stating their requirements.

Because those who want spectrum respond to the inquiry, there may be an understandable tendency to exaggerate their spectrum and service requirements. Therefore, the national spectrum managers use interactive dialogue and analysis of usage trends to help ensure sufficient accuracy.

2.2 Interaction among/with representative groups

Formal consultative processes can be carried out through a several-step iterative approach. While interaction of interested parties can occur through formal responses and counter responses to the inquiry, it increases the amount of time required to complete the inquiry process. In many cases, this time may be invaluable in giving the national spectrum manager adequate opportunity to consider the issues. Furthermore, it ensures that all ideas are recorded and considered.

However, in the interest of maximising interaction and, in some cases, speeding the process, it is appropriate to meet with representatives of the major responding groups during the period of inquiry. This interaction affords the opportunity of establishing a dialogue among users, service providers, and regulators to make clear the intent of the proceeding and to reduce or eliminate possible exaggeration of spectrum requirements. It places each requirement in the context of other requirements (both new and old) thereby bringing a note of reality to negotiations for spectrum and ultimately to the planning outcome. In many cases such a dialogue helps proponents revise their requests as they work together with others.

2.3 Analysis of usage trends

The results of any inquiry should be compared with requirements based on an analysis of the usage trends for current radio services. Increased spectrum requirements for a user population that is stable or declining would be, of course, highly suspect, unless a current lack of available service keeps the number of users from growing. Extrapolation of usage data, and the computation of the required spectrum, assuming spectrum-efficient technologies, will provide the regulator with an approximation of future usage to compare with the results of the inquiry. Forecasting based on usage trends can be somewhat misleading in the case of non-linear trends (breakthroughs). These are cases where usage may rise exponentially in the near future due to a breakthrough in technology or significant price reductions for the service. However, in a consultative approach, the emphasis is on cost-effective processes. Therefore, the extent of the analysis of usage trends must be evaluated in terms of the improved accuracy which is judged to result from them.

2.4 Example

In 1993, an agency of the United States of America administration initiated a programme to determine the national spectrum requirements for a period of 10 years into the future. A notice of inquiry was published in the Federal Register, a daily government publication in which proposed Federal regulations, inquiries, and general notices relating to government activities are disseminated to the public. This inquiry described the need for spectrum requirement forecasting, and posed a series of questions regarding future spectrum needs. The inquiry requested responses from organisations, firms and individuals.

In response to the inquiry, over 70 comments were received from industry, user groups, individuals, and government agencies. The extent of comments ranged from two to several hundred pages. The comments were reviewed and the future spectrum requirements for the various allocated radio services were compiled.

Statistics regarding government and private sector radio licenses were examined to determine the degree of correlation with the comments received regarding future spectrum requirements. Following the analysis, meetings were held with land mobile user groups, personal communications service providers, and manufacturers, to share additional information relating to future spectrum needs.

Preliminary results of future spectrum needs were provided to government advisory committees consisting of experts in the telecommunication field. These committees reviewed the results and provided additional comments on spectrum requirements.

Finally, having considered all the comments received, a report was prepared¹⁾ that forecast the future spectrum requirements for the radio services allocated in the United States of America. Based on this report, and the spectrum requirements documented in other committees, plans could be made to revise national and international allocation tables to satisfy the future telecommunication service demands.

3 The analytical approach

3.1 Introduction

The analytical approach comprises a detailed analysis of the factors affecting the trend to be forecast. The analysis' findings and assumptions are converted into comprehensible figures. These figures are calculated mathematically with the aid of software if available.

This method combining analysis and mathematics has the following advantages:

- a comprehensible bottom-up method based on detailed data is used to produce and record the results;
- the data for the influencing factors are derived from statistics for previous years. The figures for future years are extrapolated from these statistics;
- the weighting for each influencing factor can be determined using surveys and/or other research material (e.g. evaluation of external studies, technical reports and also advertising material);
- any effects which changes in individual influencing factors have on the forecast results can be determined immediately;
- the analytical method does not necessarily require extensive input from outside the spectrum management organisations and can be applied using existing statistics;
- the detailed and comprehensible analytical method using reliable statistics produces a relatively objective result.

3.2 Steps for the analytical approach development

The analytical approach has the following steps:

Step 1: a thorough analysis of the current situation;

Step 2: reasonable assumptions made with respect to factors (see Annex 1 to Chapter 1);

Step 3: development of three possible scenarios

- one reliable scenario indicating all elements of uncertainty and their underlying reasons,
- two further scenarios which focus on the most significant factors of uncertainty;

Step 4: assessment of scenarios

- the three scenarios are assessed for completeness, validity of the factors and their individual risks, benefits and priorities;

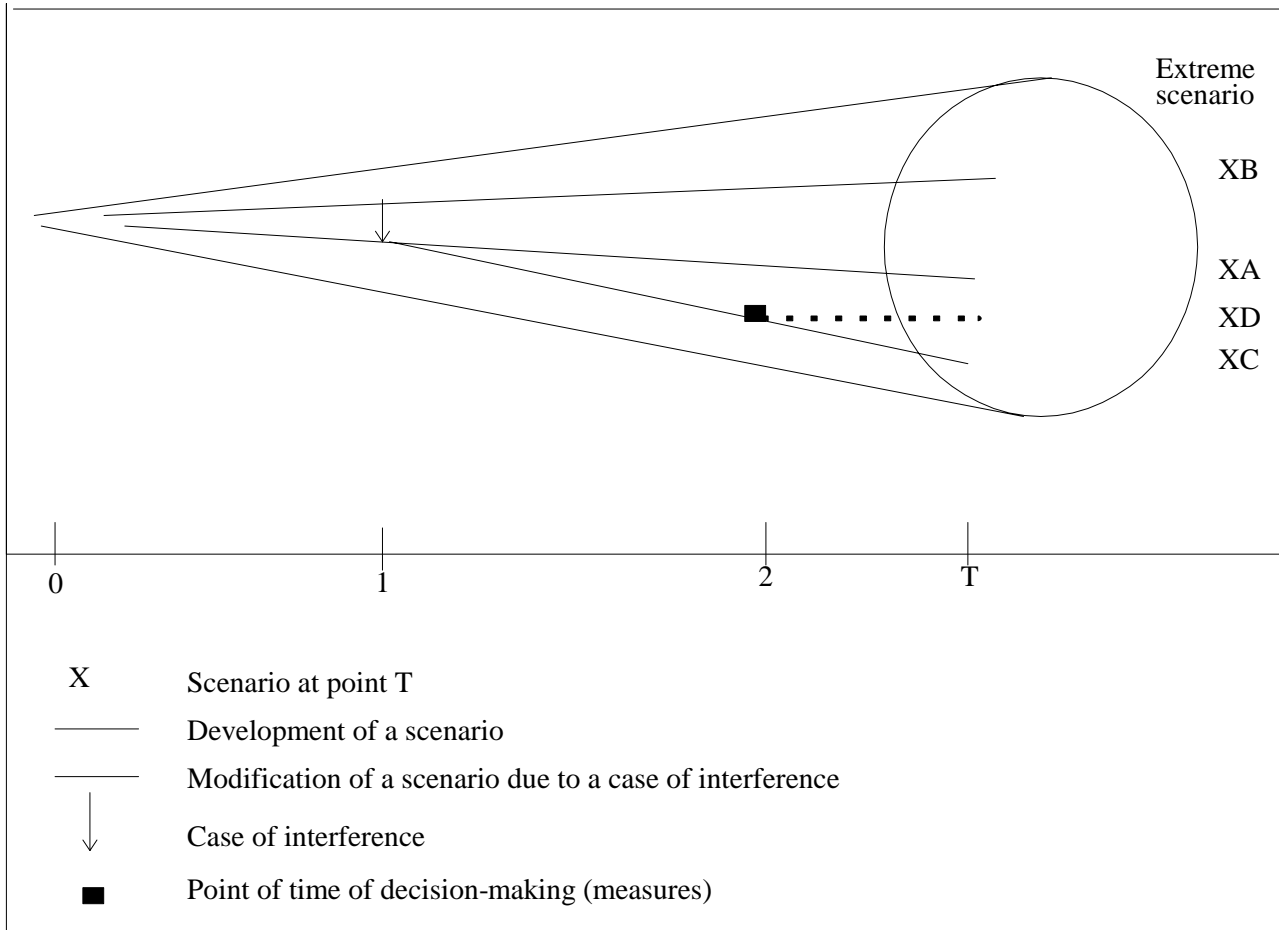
Step 5: presentation of a set of conclusive outputs.

¹⁾ U.S. National Spectrum Requirements: Projections and Trends, U.S. Department of Commerce, March 1995.

Figure 1 further elaborates the development of scenarios as shown in step 3. The cone represents the range of possible evaluation over time and illustrates the scenario characteristics.

FIGURE 1

Development of scenarios



Near-future developments are largely determined by the present (excluding unforeseeable events). The further the future, the wider the range of possible developments. The cone illustrates how the range of possible developments widens. The diameter of the cone's base is determined by the number of variable factors taken into account. All possible paths of developments in the period 0 to T end on the base. Some of these paths are described through scenarios: it is neither possible nor economically sensible to study all imaginable paths within the three scenarios. Scenarios A and B represent two average paths taking account of all factors. If an event occurs at 1 and interferes with the path, the path will change course and end at C. If decision is taken at 2, the path will change course again and end at D.

3.3 The use of the analytical technique in the long-term spectrum requirements planning process

The analytical technique can be viewed as a model which can be turned into a computer programme or analysed manually.

As an example the German Regulatory Authority for Telecommunications and Posts produced, *inter alia*, a scenario for UMTS user number trends up to 2010. The scenario differentiated between private and business users.

Three major factors affecting private user numbers were identified:

- income trends,
- age distribution, and
- household size.

These factors were determined using Federal Statistical Office documents and combined with data on mobile radio price and tariff trends, the population's age and purchasing-power distribution, leisure activities, and the increase in the number of small (double-income, no children) households. These data were derived from previous analyses and research, technical literature, and demographic statistics.

The maximum potential number of business users was determined taking account of the number and trends in the number of gainfully employed and company vehicles. The expected potential number of users by year 2010 was determined by subtracting a certain percentage to allow for dual users, i.e. persons using the UMTS for both private and business purposes.

These user data were used to produce a traffic model which ultimately led to a forecast of the UMTS spectrum requirements in 2010, taking account of technical influencing factors such as system bandwidth, channel spacing, cell radius and cell configuration.

Where a scenario has been developed in the past it can be compared with current developments to confirm its accuracy and be revised if necessary.

CHAPTER 3

Appropriate procedures for transition from present spectrum utilisation to long term objectives

1 Identification of long-term spectrum management objectives

The identification of long-term spectrum management objectives should consider the maximisation of the use of the radio spectrum by various technical and operational methodologies that are currently known or under development. These objectives should consider the potential growth of existing radio services as well as the introduction and growth of new services and applications. Moreover, considerations should be given to changes in use of the spectrum by the local industry and general public, changes in technology as well as to the technical and non-technical factors described in Annex 1 to Chapter 1.

The objectives for long-term spectrum management can be broadly identified as: to foster the development and use of the radio spectrum to support the changing technological, social, political and economic environments, for the maximum net benefit of all.

The long-term objectives should include inputs from government(s), local industry and, within industry, from large and small organisations and from a number of geographic locations.

2 Evaluation of current spectrum management process

This evaluation should include a study of the current national spectrum management process to determine its weaknesses and strengths as perceived by the industry and by the government. The outcome of this evaluation will form the basis for the development of updated long-term spectrum management strategies.

3 Transition procedures

The foundation of the long-term spectrum management process depends on the careful selection of strategies to meet the long-term spectrum management objectives. The selected strategies should be integrated into a national long-term spectrum plan. A list of key spectrum utilisation transition procedures and long-term spectrum management strategies are provided below:

3.1 Encourage effective spectrum utilisation

Transition from present spectrum utilisation to long-term objectives can be achieved by the use of advanced spectrum engineering techniques and procedures. Service providers should be encouraged to use such techniques and procedures by, for example, reduced or fixed licence fees. The transition procedures addressed here are:

3.1.1 Efficient use of new technologies for improved frequency re-use

Frequency re-use can be defined as the number of times the same frequency can be used in a given geographic area without any user of a given frequency being negatively affected. Frequency co-ordination is currently the main determinant of frequency re-use. Effective spectrum utilisation can be achieved by the use of advanced engineering techniques to increase frequency re-use; reduce channel bandwidth; improve coding techniques, improve modulation techniques; improve access strategies; improve band sharing without interference; introduce new spectrum sharing criteria; develop frequency assignment strategies and spectrum usage models; and by other engineering and operational techniques.

The technical approaches to frequency re-use, system overlays between services are well-known. The ITU Handbook on National Spectrum Management 1995, in its chapters on Spectrum Engineering Practices and Spectrum Use, covers matters which include measurements of spectrum utilisation and spectrum utilisation efficiency when these approaches are implemented. In addition, the Handbook addresses such techniques as interference cancellers, interference screens, millimetre wave reflecting antennas and land mobile adaptive antennas. These matters will not be duplicated here.

3.1.2 Channel splitting

This involves increasing the utilisation of the spectrum through re-planning of existing spectrum bands by the use of narrower bandwidth channels. Channel splitting, alternatively known as redeployment, entails the use of more spectrally efficient technologies and the introduction of new technical and operational standards. Redeployment procedures have to take into account the fact that the spectrum under consideration for re-planning is usually intensively utilised. Several other issues have to be considered in the development of a channel splitting plan including:

- Service disruption: redeployment should be implemented without disruption;
- Costs: an evolutionary approach to implementation to reduce costs on spectrum user;
- Compatibility: some measure of backward compatibility and interoperability is essential, while looking forward to the improved functionality and capacity that new technology will bring;
- Risk: a balance must be made between policies for providing additional capacity and user's needs for sufficiently low-risk solutions;
- Harmonisation: it is necessary to harmonise, where possible, with neighbouring countries and internationally.

3.1.3 Service displacement

The incumbent user service is displaced to make the spectrum available to another radio service. This approach is also termed service reallocation.

3.1.4 Service overlay and frequency band sharing

Efficient sharing of the frequency bands by a number of services can play a significant role in reducing the demand for new spectrum. The identification of current and future shared bands is essential.

The concept of broadband services sharing the spectrum with narrow band services is a promising approach for reducing demand for more spectrum. This concept addresses situations where, because of the characteristics of a specific modulation scheme or specific system parameters, it is possible for radio services to co-use a spectrum band without causing harmful interference to each other. This approach is termed service overlay.

A typical example of service overlay, is the ability of spread spectrum systems to operate efficiently with conventional systems. While the example of code division multiple access (CDMA) and time division multiple access (TDMA) is commonly used to describe the system overlay concept, it should be borne in mind that other system sharing possibilities exist. System overlay must be considered on a case-by-case basis with the particular protocols and architectures of the potentially interfering services being specifically analysed. New spectrum sharing criteria, frequency assignment strategies and spectrum usage models may be required.

3.1.5 Shared radio systems

A number of organisations can share one radio system rather than operating their own individual systems. Technology is needed to create the necessary firewalls between the functions of different users and to provide transparent prioritisation. This requires a mechanism to determine, and take into account, the different loading patterns of each service on the shared system to maximise sharing capability. Sharing a radio system by a number of organisations (police, fire, ambulance) have the capability to significantly improve the utilisation of the radio spectrum especially in spectrally congested areas. This sharing will also reduce the cost of the radio system.

3.1.6 Use of the unused spectrum

Lack of finances or equipment, or the economic benefits of blocking the use of spectrum by others, currently results in some licensees not using their licensed spectrum. Policies, regulations and programmes should aim to minimise the low usage of authorised licensed spectrum by licensees. This can be achieved, for example, by penalization for non-use of the licensed spectrum perhaps by withdrawal of the licence.

Policies, regulations and programmes should also encourage service expansion into the high gigahertz bands (> 40 GHz), especially for services requiring exclusive spectrum and/or broadband applications. The radio spectrum above 40 GHz is currently under-utilised. This segment of spectrum has the potential for supporting very wide broadband services, and high frequency re-use due to the small cell-size at such high frequencies. This segment of spectrum also brings several implementation advantages including smaller antennas, narrower beam-widths, reduced hardware size and weight, and ease of installation and re-configuration.

3.1.7 Maximise the use of wireline distribution networks

Wireline networks could be used as an alternative to wireless to reduce demand on spectrum especially in congested areas and for broadband applications. Policies and regulations should be drawn to encourage the use of advanced intelligent network technologies to: permit the seamless interfaces between wireline distribution and short-distance wireless links.

3.2 Enhance spectrum use flexibility

A long-term spectrum management programme should be designed from the beginning to permit flexibility of strategies and their prioritisation. This programme should:

- allow service flexibility i.e., the use of the radio spectrum to provide any service (voice, data, image, etc.) subject to the technical limitations of the frequency band concerned;
- allow technical flexibility i.e., the use of any technology to provide a service subject to interference limitations;
- introduce flexible, non-prescriptive policies and regulations to accommodate for innovation and market forces. Policies and regulations must have the flexibility to meet the changing social, economical and technical needs.

As an example a programme that promotes spectrum use flexibility is the concept of block or spectrum licensing. This is where a block of spectrum, usually several megahertz, is licensed to a user on a geographic basis. The licensee becomes responsible for system engineering and for frequency co-ordination, both at the limits of the licensed area and, where the spectrum is shared with other block licensees, within the licensed area. Licensing a large block of frequencies rather than a channel-by-channel basis enables better use of the radio spectrum.

3.3 Maximise the social and economic benefits that can be achieved by appropriate spectrum management

Spectrum management plays a major role in increasing the country's social and economic well-being by maximising the use of the spectrum for wireless applications. It is strongly emphasised that economic benefit in this sense must be used in a broad context rather than that of merely increasing license revenue. Implementation of this concept can be achieved during the licensing process that:

- ensures use of the best available frequency range appropriate to the application with the highest efficiency permitted by technology;
- promotes sustainable competition among service providers;
- leads to higher density usage within service allocations by using spectrum efficient technologies, frequency re-use, improved frequency planning models, improved sharing criteria and traffic density projections;
- promotes new radio service entrants;
- identifies, quantifies (to the extent possible) and maximises the social benefits accruing to the licensing strategy under consideration;

The long-term spectrum management policies, regulations, standards and programmes should be: flexible, efficient, strategic, non-prescriptive, and technology and service neutral. Considerations should be given to the implications of perceived or actual negative health impacts of spectrum use. Plans should be drawn up to accurately and effectively educate the public on these matters.

3.4 Ensure that the spectrum is used in all regions of the country where it is needed

Major cities tend to be given higher priority by service providers, leaving the smaller cities and less populated areas poorly served. The use of the spectrum in all regions of the country, including smaller cities and towns may be achieved by considering this issue in the licensing process.

3.5 Build a skilled work force and develop proper spectrum engineering tools

Develop appropriate policies and programmes to train and maintain the quality and competence of the national spectrum management work force. This work force should be provided with the latest tools particularly in terms of automated systems and computer aids to enable it to deal effectively with licensing demands and interference analysis for existing and new technologies.

Investments should also be made on research and development related to spectrum management to meet the objective of long-term spectrum utilisation.
