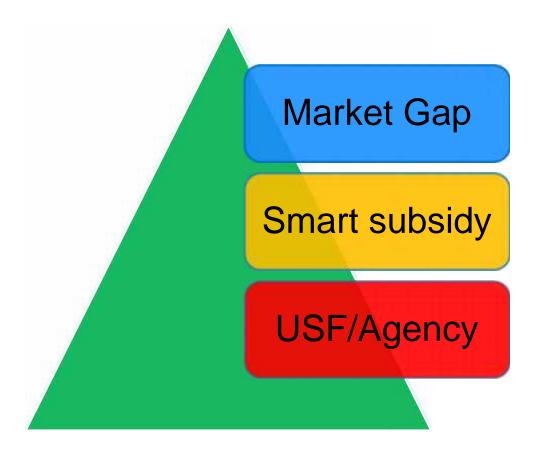
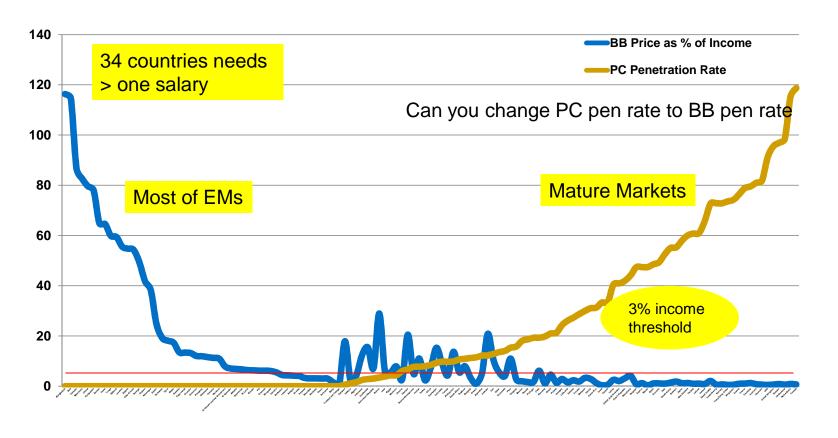
# Market Gap and Smart Subsidy Demand Creation Programs that Transform





## Price of broadband impacts ICT adoption:

3% is the maximum BB purchasing power



- √ "The main barrier to get access to ICT is the cost of Broadband".
- ✓ Meanwhile the cost of Broadband in developed countries is less than 3% of GNI per capita, the average cost in developing economies is close to 10%.
- ✓ There are 34 countries where the cost is higher than the monthly income

Source: ITU Measuring of ICT development. Feb 2010



## **Mixed Alternatives**

- Public hotspots financed with advertising
- Hotspots with social network and another network paid/closed (normally to help mobile network)
- HotSpots with specific usages: Skype, banks.







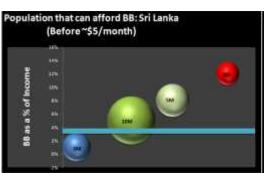


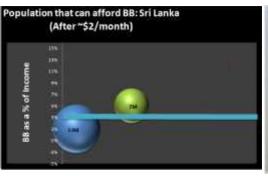
# Will lowering BB packages accelerate BB subs?

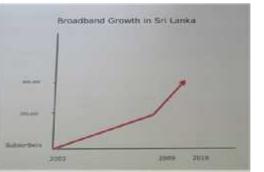
- Sri Lanka aggressive small Prepaid BB Telcos launched aggressive pre-paid broadband packages in Q1'10
- Packages shed digital agenda <u>reducing taxes</u> and enabling online services
- <u>BB subs growth</u> went from ~20% (previous 6 years) to <u>100%</u> in 2010
- <u>PC shipments growth went from single digital to double digit in 2010 and to 35% forecasted growth in 2011</u>











\$0.30/280 MB month

Market Gap



# **Uruguay: Ibirapitá Program Healthcare for elderly people**

- Current situation:
  - Just 24% elderly people has access to a PC
  - High healthcare cost
- Gov will give a tablet to 100% of elderly people:
   350K tablets in 2020
  - Free for people with less than US\$900 monthly
  - Low interest rate financing for the others.
  - Training.
  - Internet connection
  - SW to access health services and other benefits



"It will avoid unnecessary transportation and it will save costs and time"

Natalia Pelufo, Agesic.

Smart subsidy



# Uruguay case study: "Work There, Live Here"





3.4M people, 1.7M labor force, ~US\$16K GDP per capita.

In 2000's, high unemployment rate.

Telco company (NetGate) launched a tele-working campaign for micro-entrepreneurs:

- Include, training, coaching, logistic/money transfer, connectivity.
- Use e-commerce sites.



- ~100K workers, second biggest source of exportation, ~US\$1,000 income per head.
- 43% rural, 63% professionals, 83% middle class.
- 66% says to have more free time.
- US\$500M in exportations (US\$970M beef)

...copied by Chile and other countries.



Smart subsidy



# Financing & Development of SMB's

India

### Motivation: Improve overall SMB competitiveness

- -SMB's = key contributors to local economy, national GDP
- Improve financing/lending to SMB
- Increase job / employment opportunities

### Challenge

- Very fragmented market
- -Lack access to finance & capital
- Under-developed financial systems
- Limited knowledge of benefits of ICT

### Solution: Government + Banks + Channels

- -World Bank \$120M line of credit to Indian Government
- Indian Government, Min of Finance: improve credit systems (information, rating system, scoring, capacity, policy, promotion)
- -SIDBI: manage WB fund, loans to SMB & IT channel
- Program scale through SBoI (retail), ICICI (internet) bank
- Broad channels used to drive overall awareness
   Web site, SMB magazine, business advantage seminars (50+), direct mail (60K)









Smart subsidy

### Peru FITEL (USF)

### "Conectividad Integral en Banda Ancha para el Desarrollo Social"

• FITEL (Universal Service Fund) depends of Telecommunication Vice Ministry. Pro-Inversion is the procurement system.

 Intel influence started showing BKMs (specially Colombia). They modify their Fiber Optic Program including devices...Now its national asset.

- US\$1.5B in USF, connectivity for 21 provinces (first 4 launched).
- Include devices:
  - PCs (schools, police, municipality, health)
  - Tablets (students)
- Tablets give more evaluation points
- First 4 provinces: ~400K tablets in 10 years
  - Forecast ~2M
- Next step:
  - Support them to have educational tablet specs (anti-theft and ruggedized)
  - Broadband workshop to create more demand creation programs
  - Be speaker at LAR USF event to spread BKM.



# Market Gap and Smart Subsidy Demand Creation Programs that Transform

