

# Open Digital Framework Open Digital Architecture

lan Turkington

VP Architecture and APIs

15 Apr 2021

#### **Introducing TM Forum: The Global Association for Digital Business**



TM Forum is the member-led global industry association transforming business agility through expert-led collaboration and co-innovation

- 30 years accelerating transformation through worldwide collaboration
- Neutral, not-for-profit, led by the world's leading service providers

Mission: To enable the service provider businesses of tomorrow







Cloud Native IT & Agility

**Themes** 











Digital **Business** Transformation

Unlock **Growth** and Societal **Impact** 



#### 10/10 of the world's largest CSPs are now TM Forum members

















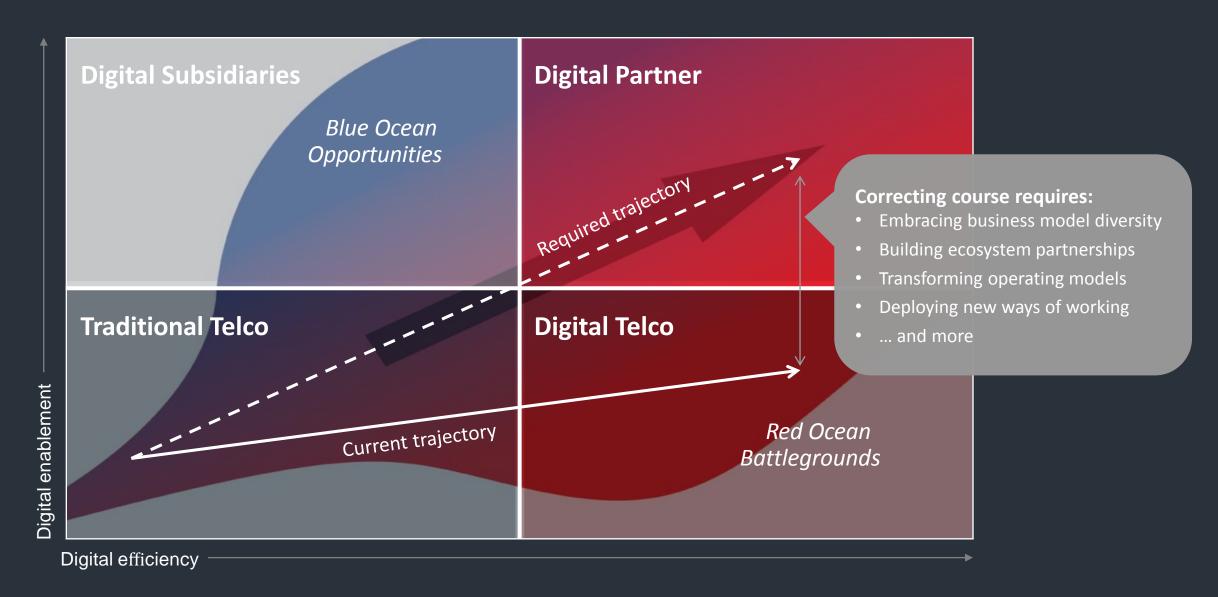






# The industry wants to go 'beyond connectivity', but most transformation efforts fall short of the change required





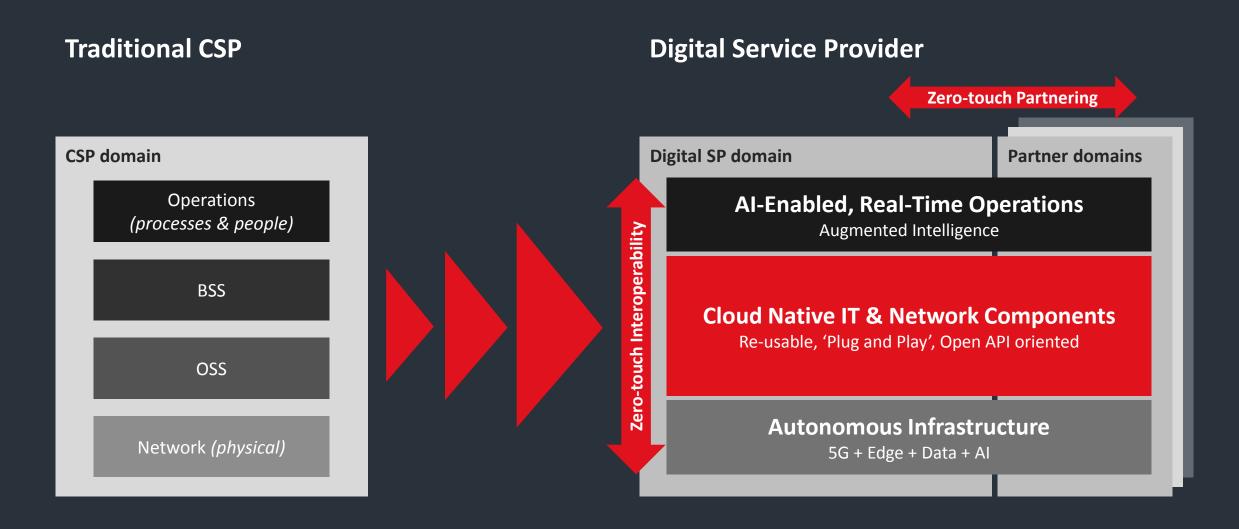
#### Addressing the challenge requires a clear ambition at industry level tmforum

Industry Challenges	Market Requirements/Ambition	
1. E2E Business Agility How fast? (Concept-to-Cash cycle time)	<ul><li>Launch new products in days (MVP)</li><li>Deliver new features in minutes</li></ul>	
2. Cost Optimization At what cost?	<ul> <li>Double OpEx Efficiency</li> <li>Dramatically improve CapEx efficiency</li> </ul>	
3. Digital Experience & Trust With what experience?	<ul> <li>100% of interactions through digital</li> <li>Build on reputation for Trust</li> </ul>	
4. B2B Growth With what growth from B2B?	<ul> <li>40% growth in wholesale (B2B2x)</li> <li>10% growth in 'pure' B2B</li> </ul>	
5. B2C Growth  And what growth from B2C?	<ul> <li>3-5% growth in B2C</li> <li>Ability to self-disrupt ('Engine 2.0')</li> </ul>	

#### Delivering on the ambition requires change in mindset, end-to-end tmforum



Simplification, automation and intelligence are key principles driving the change





# **Open Digital Framework (ODF)**

#### **Open Digital Framework (ODF)**



#### A blueprint for intelligent operations fit for the 5G era

 Provides a migration path from legacy systems and processes to modular, cloud native software orchestrated using AI

#### **Practical tools**

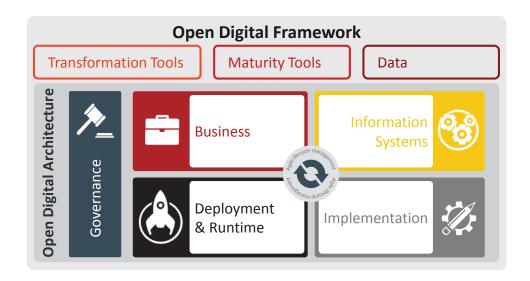
 ODF comprises tools, code, knowledge and standards (machine-readable assets, not just documents)

#### **Delivering business value for TM Forum members today**

 Accelerating concept-to-cash, eliminating IT & network costs, enhancing digital customer experience

#### **Developed through TM Forum's collaboration programs**

 Created and used by leading service providers and software companies, building on TM Forum's established standards



#### **Goals of the Open Digital Framework**

- Transform business agility (accelerate concept-to-cash from <u>18 months to 18 days</u>)
- Enable simpler IT solutions that are easier and cheaper to deploy, integrate & upgrade
- Establish a standardized software model and market which benefits all parties (service providers, vendors & SIs)

#### **Core elements of ODF**



#### **Transformation Tools**

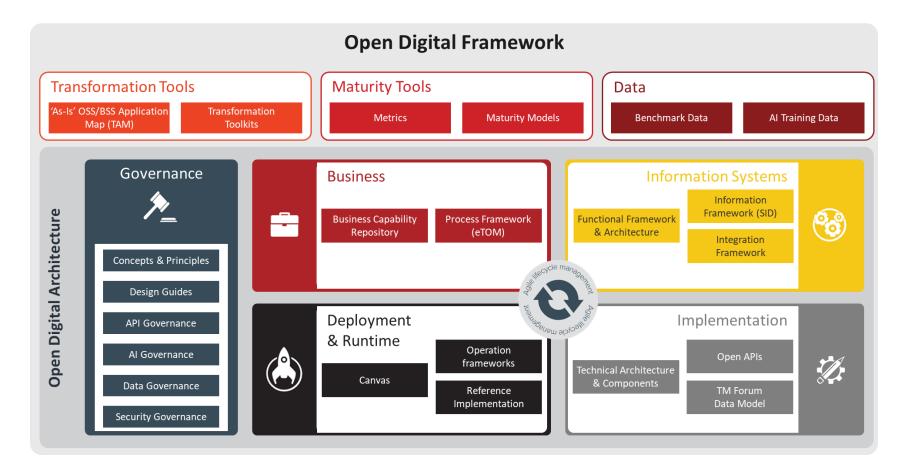
- Guides to navigate digital transformation
- Tools to support the migration from legacy architecture to ODA

#### **Open Digital Architecture**

- Architecture framework, common language, design principles
- Open APIs exposing business services
- Software components
- Reference implementation and test environment

#### **Maturity Tools & Data**

- Maturity models and readiness checks to baseline digital capabilities
- Data for benchmarking progress and training AI



#### **Open Digital Framework & Open Digital Architecture**



#### **Open Digital Framework**



'As-Is' OSS/BSS Application Map (TAM)

**Open Digital Architecture** 

Transformation
Toolkits

**Maturity Tools** 

Metrics

Maturity Models

Operation

frameworks

Reference

Implementation

Data

Benchmark Data

Al Training Data

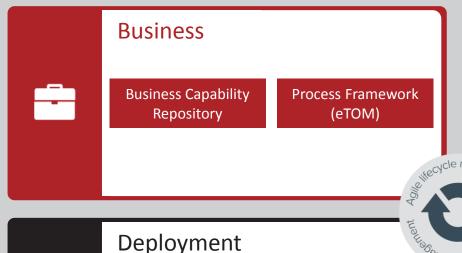
# Concepts & Principles Design Guides API Governance

Al Governance

Data Governance

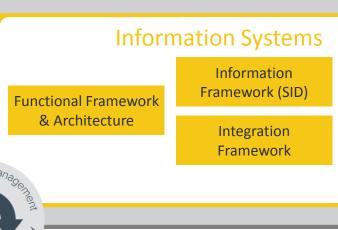
Security Governance

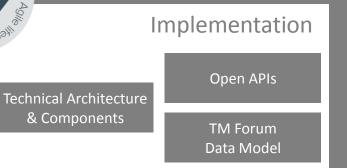




& Runtime

Canvas









#### **Open Digital Architecture (ODA)**

- ODA is a complete enterprise architecture blueprint for open digital platforms, replacing traditional operational and business support systems
- Comprises standardized, reusable, cloud native software components organized into loosely coupled domains
- Components connect via standardized Open APIs which:
  - Provide zero-touch interoperability (plug-&-play components)
  - Expose business capabilities for zero-touch partnering
- ODA transforms business agility with simpler IT solutions that are easier and cheaper to deploy, integrate & upgrade
- Built by industry agreement
  - TM Forum members are actively developing the ODA standards, leveraging mature, proven TM Forum assets



"Open Digital Architecture is a catalyst to cultural change."

Thierry Souche

Group CIO, Orange



#### Structure of ODA



#### **Business Architecture**

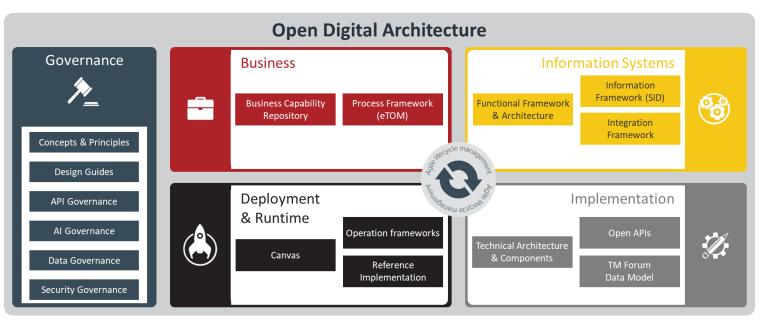
- Business capability map & value stream mappings
- Multi-layered model of the key business processes for efficient, agile operations (eTOM)

#### **Information Systems Architecture**

- Functional architecture (a set of structured and simplified implementation independent views enforcing decoupling)
- Data architecture, with standard definitions for the information that flows through the enterprise and between service providers & their partners (SID)

#### **Implementation Architecture**

- Suite of 50+ REST-based Open APIs for standardized interoperability of IT systems and partner integration
- Standardized data model, enhanced for AI operations
- Definition of the ODA Components for reuse and simple integration



#### **Deployment & Runtime Environment**

- Canvas a standard technical framework and DevOps environment for plug-and-play ODA components
- Lab-deployed reference implementation and test environment

#### Governance

- Principles, design guides, metamodels
- Tools for agile management of the architecture lifecycle

#### **ODA Core Concepts**

#### tmforum

#### **Capability Driven Transformation**

- Business capabilities → functions
   → components
- Enables business / technical agility
- Common language for Business (requirements) and IT (design)
- Enables the software marketplace

### Orchestration of business capabilities to execute value stream workflows (eTOM)

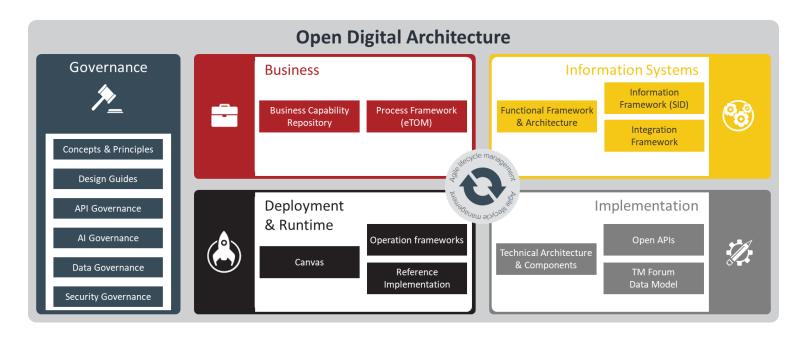
Supports consistent automation & intelligence

# Standard data language (SID) & data model (optimized for AI)

- Supports zero-touch interoperability
- Supports AI training

# Functional framework, organized in loosely coupled domains

Simplifies the architecture and enables pace layering



## Standardized components, built for a deployment canvas

Supports cloud native deployment

## Capabilities of components exposed using Open APIs

Enables zero-touch interoperability and zero-touch partnering

# Component capabilities are discoverable (via Catalogs)

- New services can be designed from existing services
- No need for manual configuration of new service chains

#### **ODA Key Industry Benefits**



Ambition	Today's Challenges	ODA Solutions
Accelerate Concept-to-Cash Launch new products in days	Lack of business agility	<ul> <li>Modular, reusable software components</li> <li>Designed for rapid experimentation and agile ways of working</li> </ul>
Monetize 5G in the enterprise 40% growth in B2B2X	<ul> <li>Lack of business / technical alignment</li> <li>Systems &amp; processes designed for traditional telco business</li> </ul>	<ul> <li>Common language for business &amp; technology domains</li> <li>Supports any product via catalog-based data and rules</li> <li>Zero-Touch Partnering via Open APIs</li> </ul>
Eliminate costs  Double OpEx efficiency	<ul> <li>High IT procurement &amp; integration costs</li> <li>High maintenance cost of customized IT</li> <li>High operational cost of complex, manual processes</li> </ul>	<ul> <li>Enables a marketplace for standardized software components</li> <li>Open standards to minimize software customization</li> <li>Zero-Touch Interoperability via Open APIs</li> <li>Optimized for cloud native deployment</li> <li>Zero-Touch Operations via AI-enabled automation</li> </ul>
<b>Delight Customers</b> 100% digital interactions	<ul> <li>Poor customer experience due to disconnected systems</li> <li>No single view of the customer</li> </ul>	<ul> <li>Pace-layering for rapid evolution of customer-facing systems</li> <li>360° customer view built on a common data model</li> <li>Al-ready for optimizing personalized customer experiences</li> </ul>

#### **ODA APIs**

#### TM Forum Open API table (extract)

#### https://projects.tmforum.org/wiki/display/API/Open+API+Table

TM Forum Open APIs Production	Document Number	Swagger (Apache 2.0 or RAND)	API Specification (RAND)	Conformance Profile (RAND)	стк	Reference Implementation Code	Postman Collection	Release	Lifecycle Status
Account Management API  Provides standardized mechanism for the management of billing and settlement accounts, as well as for financial accounting (account receivable) either in B2B or B2B2C contexts	TMF666	Apache		©¢)	RAND	RAND	RAND	19.0.0 (v4.0.0)	Updated
Appointment API The appointment API provides a standardized mechanism to book an appointment with all the necessary appointment characteristics. The API allows searching of free slots based on parameters, as for example a party, then creating the appointment. The appointment has characteristics such as nature of appointment, place of appointment.	TMF646	Apache			RAND	RAND	RAND	19.0.0 (4.0.0)	Updated
Customer Management API  Provides a standardized mechanism for customer and customer account management, such as creation, update, retrieval, deletion and notification of events.	TMF629	Apache		œ	RAND	RAND	RAND	19.0.0 (4.0.0)	Updated

#### **Open API dashboard for March 2021**





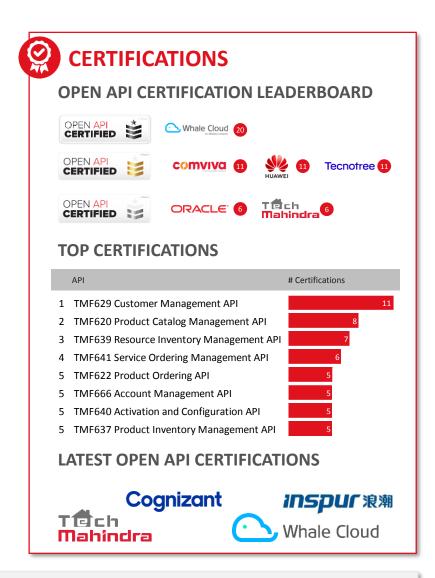
#### **DOWNLOADS**

**API downloads** 11,964 Unique organizations 431 **Unique individuals** 2,578

#### **TOP DOWNLOADERS**

Rank	Chang	ge Organization	Downloads
1		Vodafone Group	762
2		Deutsche Telekom AG	755
3		Accenture	482
4		Orange	459
5		Tata Consultancy Services	457
6		Ericsson Inc.	418
7		IBM Corporation	296
8	$\Rightarrow$	Tecnotree	276
9	$\Rightarrow$	Tech Mahindra Limited	246
10		NEC Corporation	241
11		Telenor ASA	223
12		Telia Company	217
13		CSG	206
14	$\Rightarrow$	America Movil	186
15		Oracle Corporation	181
16		Infosys	172
17	$\Rightarrow$	Dish Network	170
18		TELUS	147
19		Amdocs Management Limited	142
20		BT Group plc	137

Open API table





#### **LATEST APIS PUBLISHED**

TMF630 API Design Guidelines 4.2.0 | TMF641 Service Ordering 4.1.0 | TMF687 Stock 4.0.0 | TMF704 Test Case 4.0.0 | TMF705 Test Environment 4.0.0 | TMF706 Test Data Management 4.0.0 | TMF707 Test Result 4.0.0 | TMF709 Test Scenario 4.0.0 | TMF710 General Test Artifact 4.0.0

#### **MOST POPULAR APIS**

Rank	Change.	Organization	Downloads
1		TMF666 Account Management API	1183
2		TMF620 Product Catalog Management API	729
3		TMF622 Product Ordering API	698
4		TMF637 Product Inventory Management API	582
5		TMF629 Customer Management API	562
6		TMF632 Party Management API	395
7		TMF641 Service Ordering Management API	381
8		TMF621 Trouble Ticket API	379
9		TMF639 Resource Inventory Management API	328
10		TMF679 Product Offering Qualification API	313
11		TMF651 Agreement Management API	237
12		TMF678 Customer Bill Management API	217
13		TMF663 Shopping Cart API	216
14		TMF646 Appointment API	212
15		TMF638 Service Inventory Management API	206

#### **NEW API RESEARCH & CASE STUDIES**

What's driving Open API adoption? Ericsson makes it easier to implement Open APIs



Accelerating the path to digital transformation Jack Raynor, Senior Director at CommScope

Empowering agility and flexibility for partnerships Antonio González Kirchenmayer, CTO at Satec

Karthik T S, Head of the CoE for Torry Harris

Following an API-first strategy



Early Adoption (Beta) Open API table

Latest Open API Adoption Assessment Report

**Useful links** 

#### **Open API adoption**



#### 2.8X increase

in reported Open API adoption from 2Q19 to 2Q20

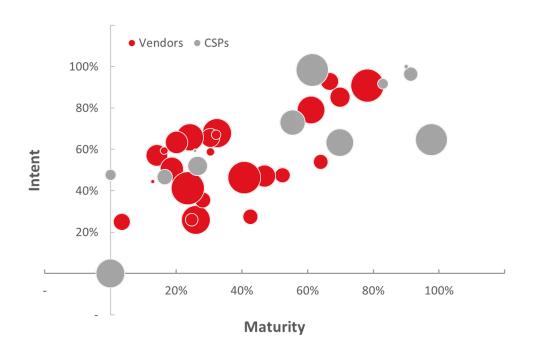
#### 20,000 API downloads

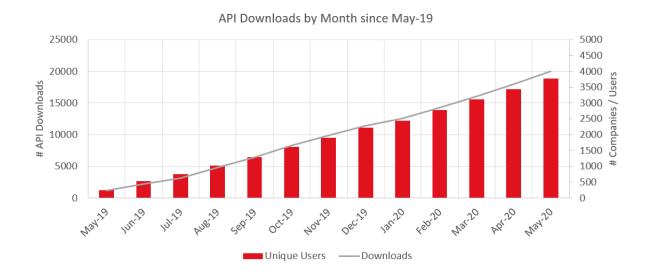
by 3,750 users from 185 companies in 12 months to May-20

#### 71

organizations have signed the Open API manifesto

Q2 2020





#### **75 Open API Manifesto signatories**







Salesforce

The Open APIs are fundamental to our API-led connectivity design principle that unlocks data from systems, composes data into processes and delivers them as an experience to the final user." Abhi Sur,

Senior Director, Communications Industry,









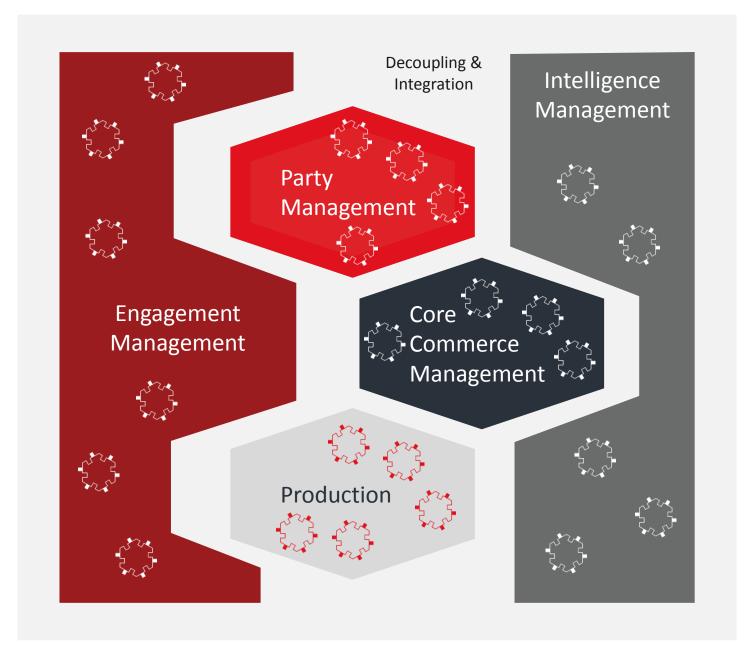
amdocs

S AT&T

#### **ODA Domains**

# Components are organized into loosely coupled domains

- Decoupling of the domains simplifies the architecture and enables separation of concerns
- Each domain can change at its own pace without affecting other domains (pace-layering)
- Business functions of the domains are exposed via Open APIs



#### **ODA Domains**

#### **Engagement Management**

For a single coherent customer experience

#### **Party Management**

Supporting complex business models

#### **Core Commerce Management**

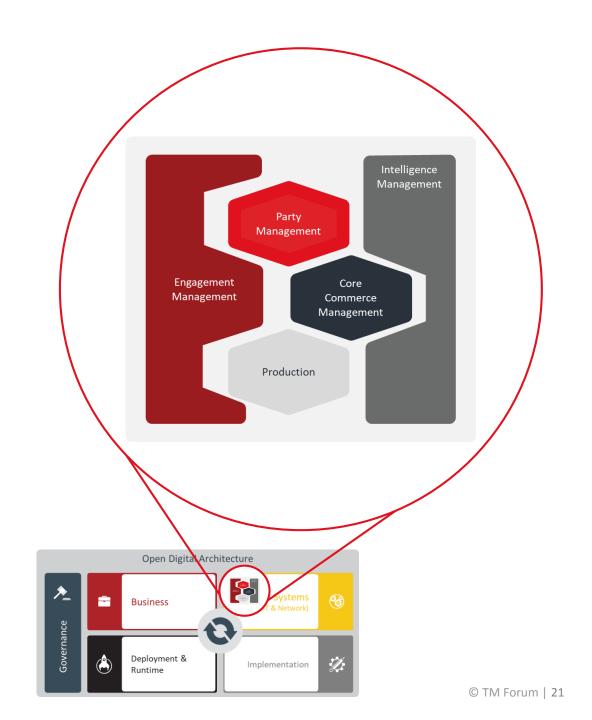
 Supporting third party & marketplace offers, service composition and orchestration

#### **Intelligence Management**

 To support systems of insight, AI, Machine Learning and Cognitive capabilities

#### **Production**

Abstracting the complexity of infrastructure

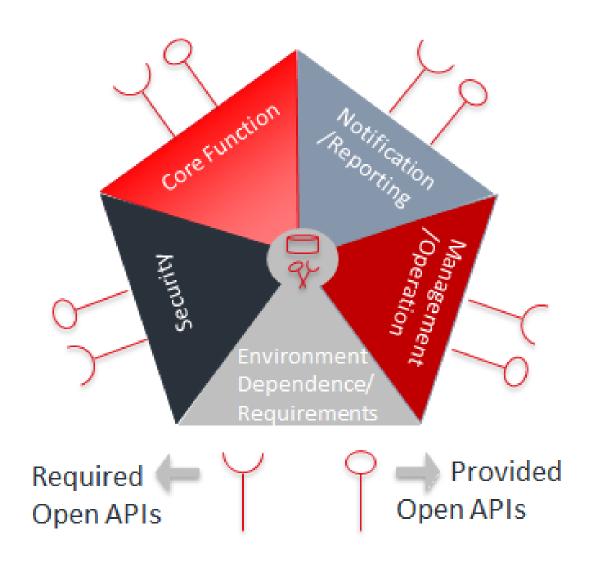


#### **ODA Components**

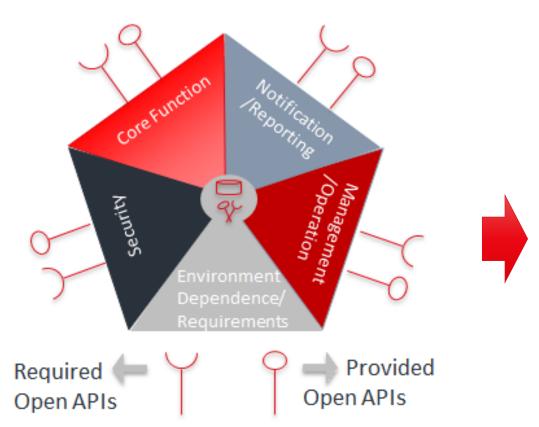


#### ODA specifies standardized, reusable softwaredefined components connected via Open APIs

- Support real time, dynamic integration via TM Forum Open APIs (components can be assembled like Lego blocks - Open APIs and a standard data model enable zero-touch interoperability)
- Expose their business capabilities (discoverable via Catalogs) externally through Open APIs, enabling zero-touch partnering
- Support a common data architecture; contain their own data and share it in real-time (Al-ready)
- Components are microservices-based, supporting cloud native deployment (e.g. autonomous, selfhealing, self-scaling...)
- Can be automatically deployed and managed in an operational 'Canvas', exposing operational interfaces for management, monitoring, security...



# **ODA Components** are Self-describing





```
apiVersion: oda.tmforum.org/v1alpha1
                                                         Component YAML definition
kind: Component
metadata:
 name: productCatalog
 coreFunction:
    exposedAPIs:
    name: productCatalog
      specification: https://open-api.tmforum.org/TMF620-ProductCatalog-v4.0.0.swagger.json
      implementation: productCatalog
      - name: admin
      - name: regular
   dependantAPIs:
    - name: party
      specification: https://open-api.tmforum.org/TMF632-Party-v4.0.0.swagger.json
  eventNotification:
    publishedEvents:
    - name: Catalog
     href: https://schema.tmforum.org/Catalog/ProductOffering.schema.json
    - name: Category ...
    - name: ProductOffering...
    - name: ProductOfferingPrice...
    - name: ProductSpecification...
    - name: Usage...
   subscribedEvents:
   - name: ImportJob
     href: https://schema.tmforum.org/Product/ImportJob.schema.json
 name: serviceTest
   href: https://manager.local/healthCheck
   specification: https://open-api.tmforum.org/TMF653-ServiceTest-v4.0.0.swagger.json
  - name: alarm...
  - name: serviceActivationConfiguration...
  security:
   securitySchemes:
      bearerAuth:
       type: http
```



#### 49 Open API & Open Digital Architecture Manifesto signatories



<sup>&</sup>quot;Concepts like Open APIs, artificial intelligence, platform business models, and digital ecosystems will help drive agility and innovation. The TM Forum Open Digital Architecture provides a pragmatic way to bring these concepts together and sets the blueprint for digital transformation." Lester Thomas, Chief IT Systems Architect, Vodafone

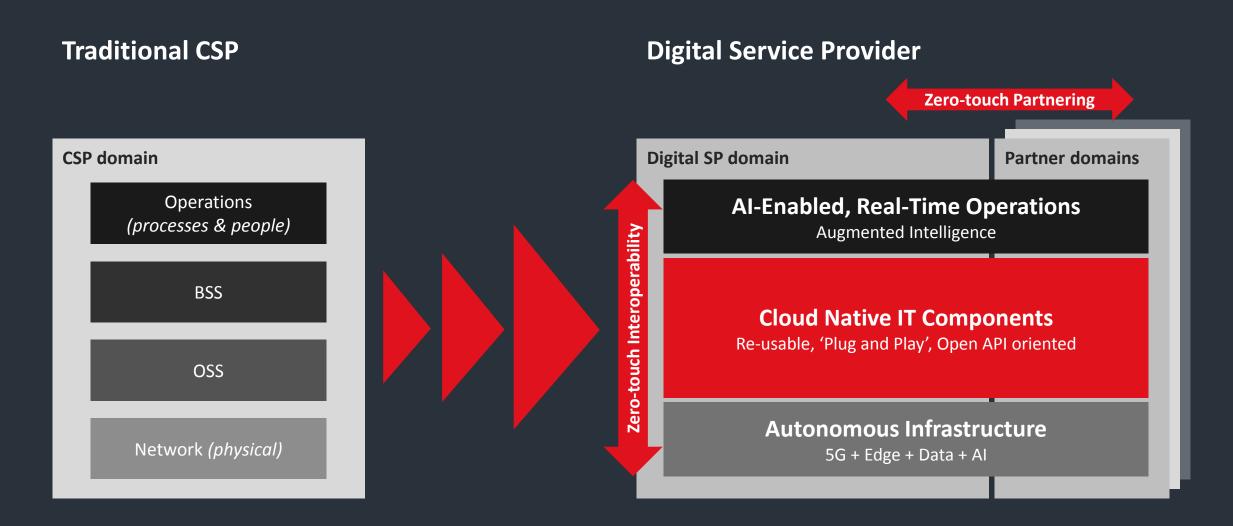




# Migration to the Open Digital Architecture (ODA)

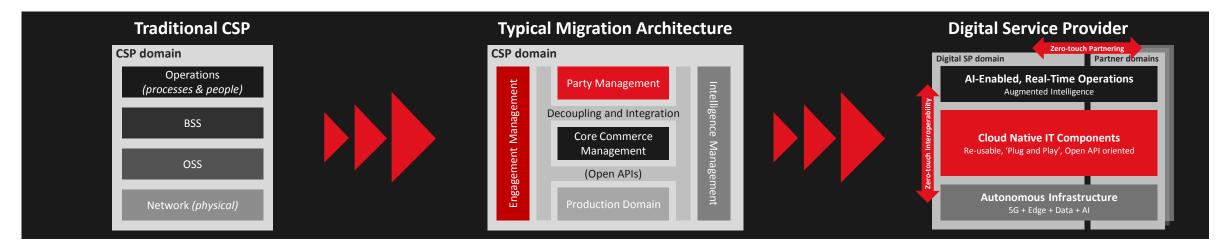
#### Delivering on the ambition requires change in mindset, end-to-end tmforum

How does ODA help this migration?

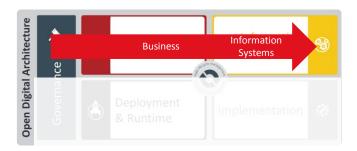


#### Migration to ODA

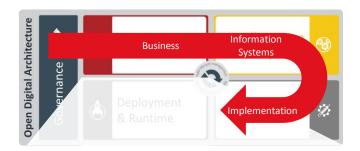




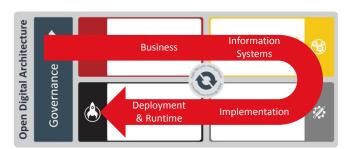
This is the starting position for most service providers. At this stage, the business architecture and information systems architecture is most relevant for governing changes to the existing landscape. And the transformation guides can be used to define your transformation strategy.



A typical first step is to wrap the existing systems in Open APIs to introduce loose coupling and to lay the foundation for agile transformation. In addition to the business architecture and information systems architecture; the Implementation architecture now become relevant for the Open APIs.



The final stage is the introduction of cloud native components. These will include components from partners. The whole of ODA is now relevant to define the business and information systems architecture and also the implementation and deployment architecture.

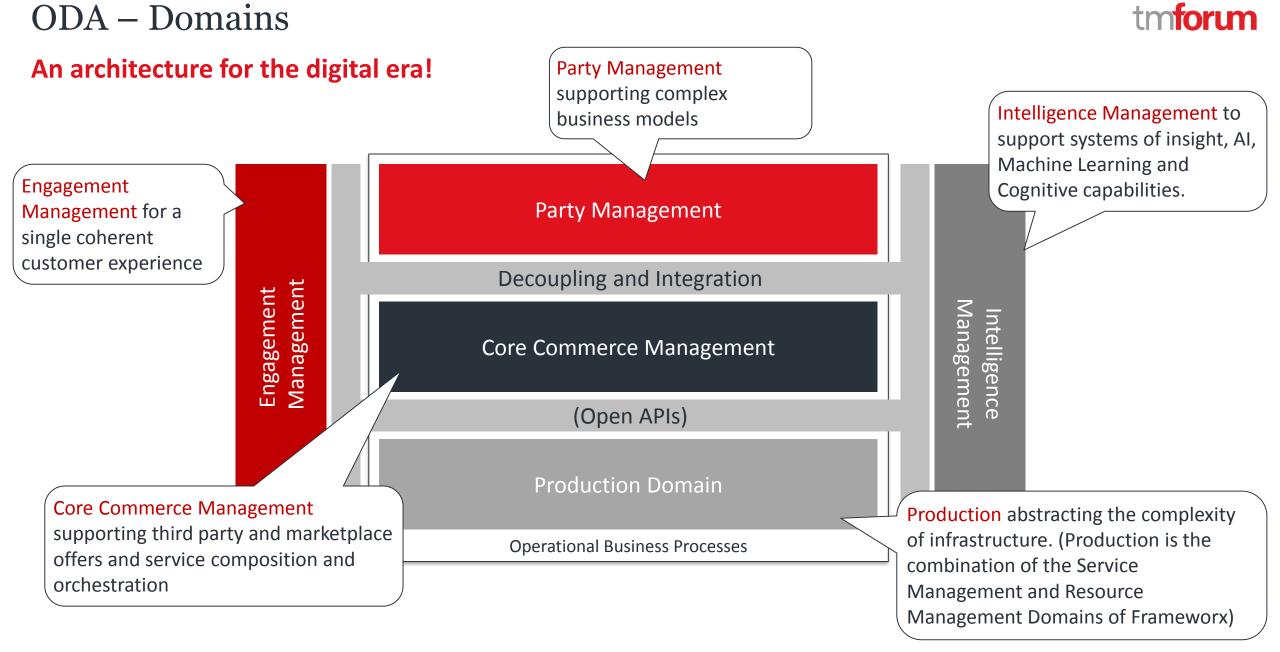


#### **Transformation Continuum**

It is important to note that at any point in time some parts of the landscape may be in stage one, while others will be in stage two or even three. Therefore, the appropriate ODA guidelines should be applied to the appropriate parts of the landscape.





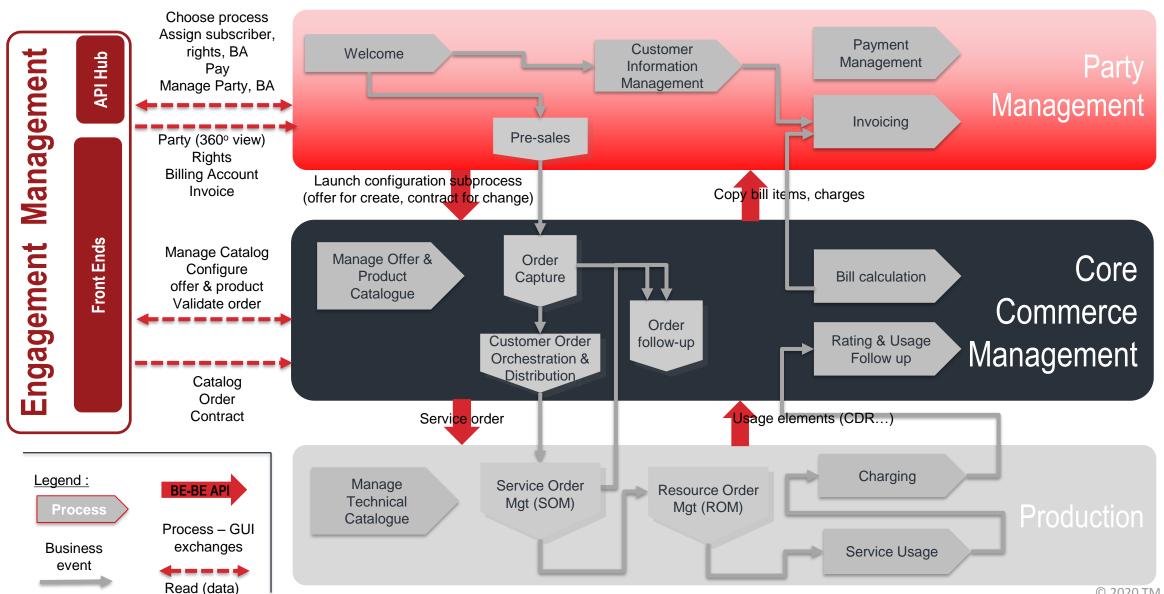


Separation of concerns and simplification through decoupling of the domains 2020 TM Forum | 29

#### ODA simplified e2e order management



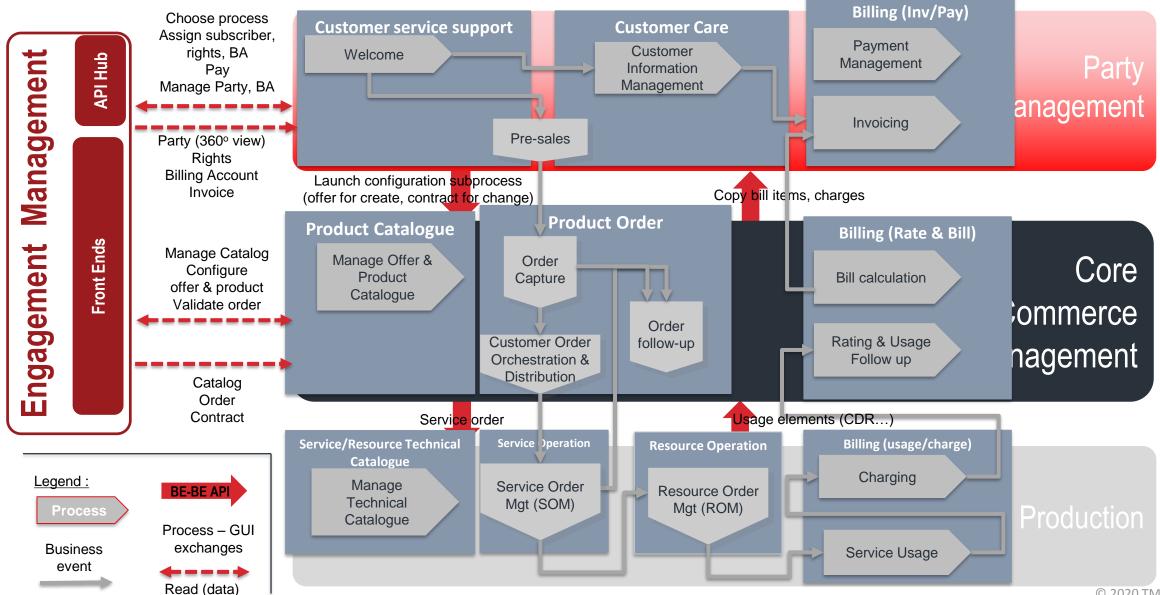
#### Typical depiction of a telco ordering process (eTOM) within ODA



#### Component overlay



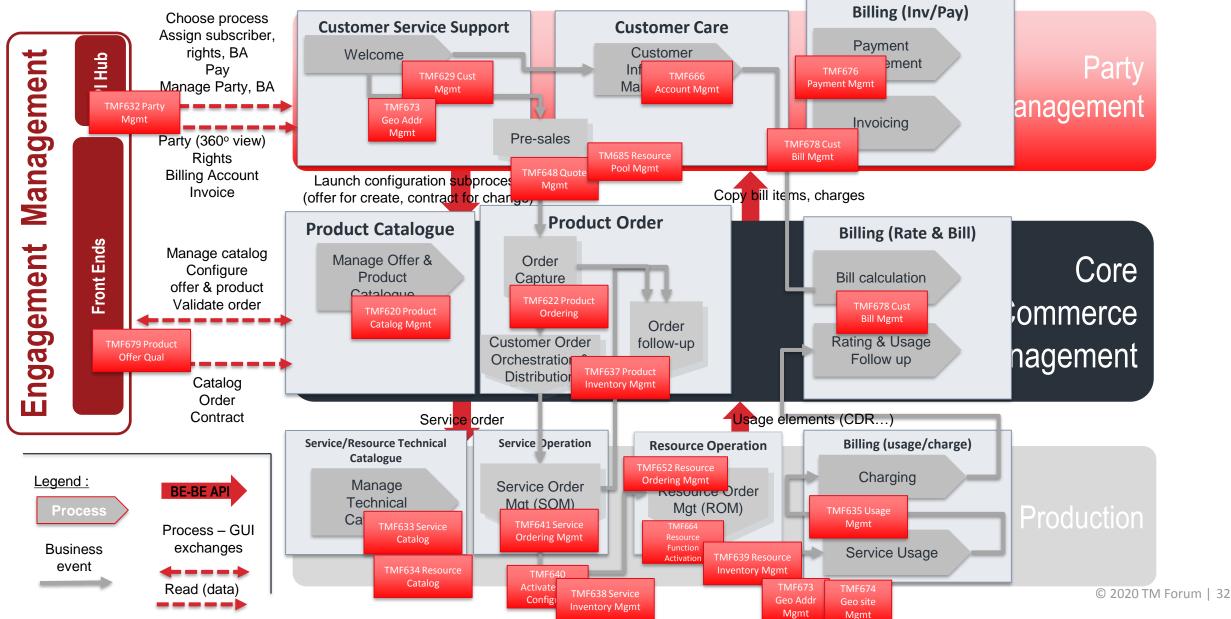
#### **Component based representation of ODA**



#### API overlay



#### **API based representation of ODA**



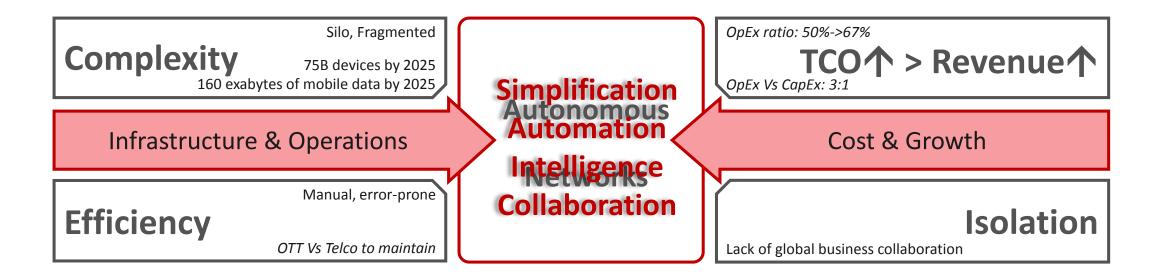




#### **Drivers of Automation**



#### Architectural innovation to solve the structural problems



Networks need the freedom to act independently, to govern themselves and to control their behavior through previously defined policies, it means self-governing, with no external humans or machine are acting upon them.

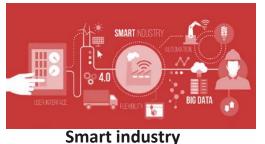
The Autonomous Networks consist of a simplified network architecture, virtualized components, automating agents, intelligent decision engines and present self dynamic capabilities to create intelligent business and network operations based on closed-loops.

#### **Opportunities to ICT Industry --- "Zero X" Experience**



#### - Autonomous Networks/ICT Services for Intelligent Society









**Smart government** 

Smart xxx...

#### "Zero X" Experience

- ✓ Deliver simplicity to the users
- ✓ Leave the complexity with the providers

#### As a Service

One stop, real-time, on demand, automated, E2E full lifecycle network/ICT services



#### As a Platform

Enablement of business collaboration & ecosystem between verticals and network/ICT service providers

#### **Zero Wait**

**Swift** 

- Launch
- Delivery
- Care

#### **Zero Touch**

**Simplified** 

- Operating
- Development
- Maintenance

#### **Zero Trouble**

Selfhealing

- **Business**
- Services
- Infrastructure

**Autonomous** Network

**Agile Operations**  **All-inclusive** 

**Services** 

#### **Autonomous Networks** The revolution is happening now!

- We will develop the framework/blueprint/architecture for the management of tomorrows network
- It requires:
  - Fragmentation of the networks into domains
  - Virtualization of the network functions within domains
  - Implementation of the network functions as software components that expose services
  - Encapsulation of the network function complexity within the relevant domains as a set of network services
  - Automation of network function repair within the domain
  - Exposure of the networks services from the domains using industry standard Open APIs

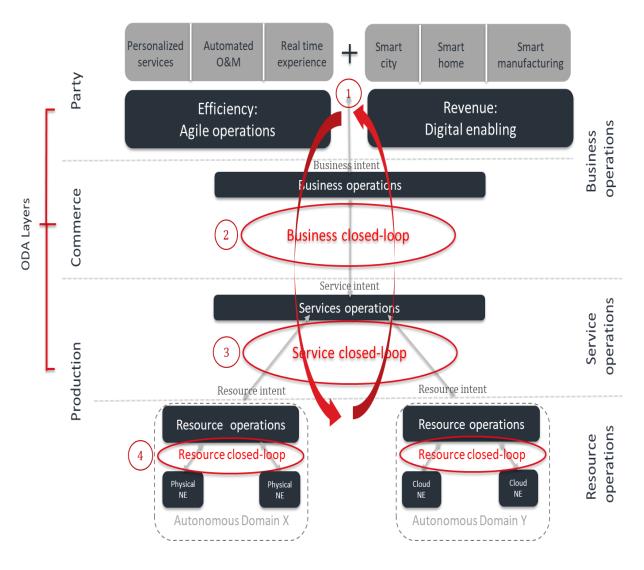
#### It uses:

- Automated closed loop control within a domain ② ③ & ④
- Automated closed loop control of the network across all domains of the architecture 10
- AI, big data, cloudification and virtualization

#### It delivers:

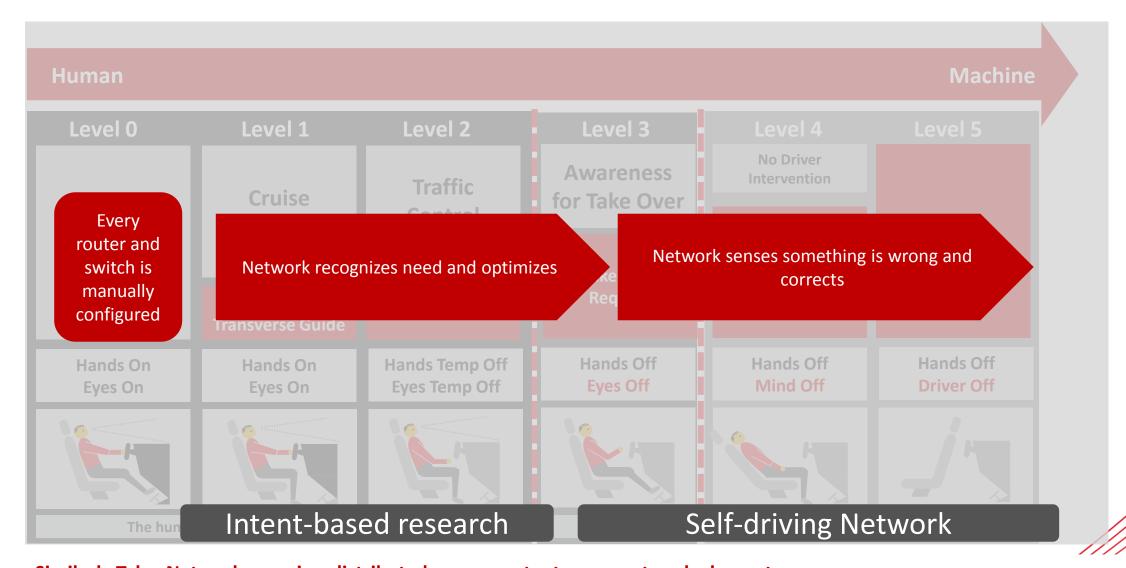
- Simplification of the management of the network
- Agile, flexible delivery of network services and resources
- Self-optimizing networks
- Self-healing networks
- Intent based operations
- An ecosystem that goes beyond the boundary of Telco and enables digital transformation across many industries

#### **Layers and closed-loops of Autonomous Networks**



# Revolution through Evolution Autonomous Cars vs Autonomous Networks

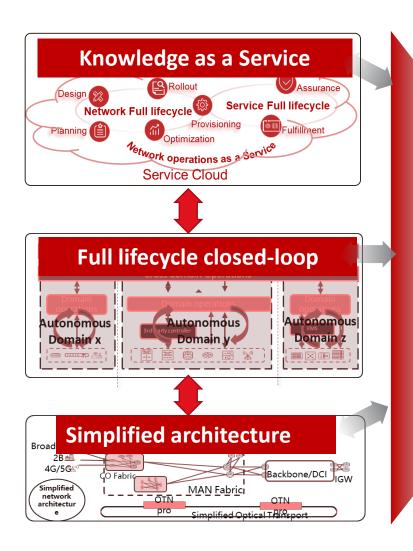




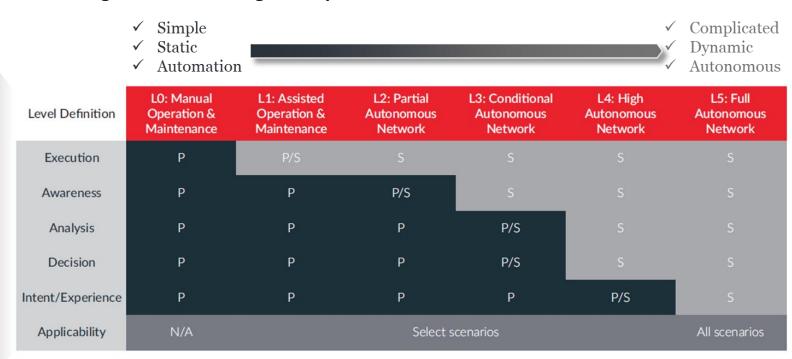
Similarly Telco Networks require: distributed sensors actuators on network elements (SENSE-PROCESS-ACT), Slicing customization and dynamic creation of new slices, dynamic coverage on demand, e2e SLA

# Autonomous Networks: automation levels Data & knowledge driven intelligent, simplified networks





#### Self-configured, self-healing, self-optimized



P: Personnel S: Systems

Best user experience, full lifecycle automation, maximum utilization

#### **Levels of Autonomous Networks**

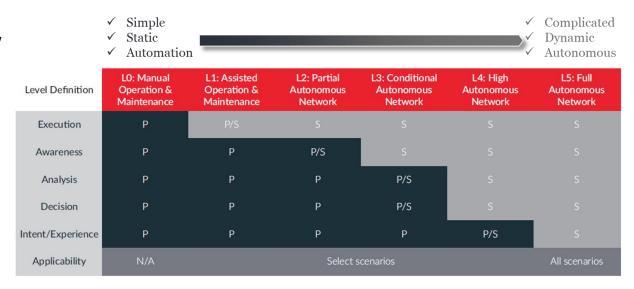
#### **Definition of automation levels and functionality**

**Level 0 - manual management:** The system delivers assisted monitoring capabilities, which means all dynamic tasks have to be executed manually.

**Level 1 - assisted management:** The system executes a certain repetitive sub-task based on pre-configured to increase execution efficiency.

**Level 2 - partial autonomous network:** The system enables closed-loop O&M for certain units based on an Al model under certain external environments.

**Level 3 - conditional autonomous network:** Building on L2 capabilities, the system with awareness can sense real-time environmental changes, and in certain network domains, optimize and adjust itself to the external environment to enable intent-based closed-loop management.



P: Personnel S: Systems

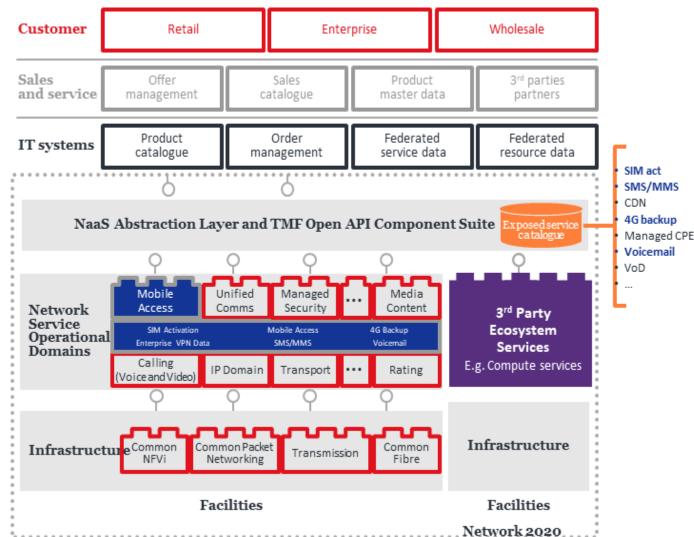
**Level 4 - high autonomous network:** Building on L3 capabilities, the system enables, in a more complicated cross-domain environment, analyze and make decision based on predictive or active closed-loop management of service and customer experience-driven networks.

**Level 5 - full autonomous network:** This level is the goal for telecom network evolution. The system possesses closed-loop automation capabilities across multiple services, multiple domains, and the entire lifecycle, achieving autonomous networks.

#### Applying ODA principles to the network

#### A set of autonomous domains that represent networks of the future

- "Softwarization" of the Network
- Transforming the network layer through virtualization
- Telstra have mapped their entire network to a set of operational Domains
- Each Domain has a Catalog of the services it supports
- Each Domain exposes a well-defined standard set of services to the order delivery orchestrator so that products and offers can be composed with minimal dependencies on the network resources
- Telstra will manage the lifecycles of these network services autonomously using the customer's intent, policy, closed control loops, data analytics and machine learning.



#### **Autonomous Networks**

Autonomous Domain	Identify an industry agreed set of autonomous domains that represent the network of the future
Service Exposing	<ul> <li>Decouple one domain from another and expose a set of domain-based services via Open APIs to upper layer or other domains</li> </ul>
Network Element Definition	Definition of network elements (or functions) within the various autonomous domains. These network elements or functions will expose a set of standard resource services at the domain level instead of at the element or function level
Network Element Configuration	Network elements can configure themselves and expose their characteristics to other layers or other domains to allow them to be externally controlled
Network Element Combination	Support the ability to combine a set of network elements to build or deliver a higher-level network service
Network Capability Model	<ul> <li>Model the exposure of a set of network capabilities as a set of platform services to enable higher level business services to utilize network services</li> </ul>
Service Delivery Ability	Develop the ability to deliver a service using a combination of flexible network services and resources that can be automatically orchestrated, configured, monitored and repaired
Business Rule Specification	<ul> <li>Enable the ability to specify a set of rules at the business level that can be automatically monitored and effected across all domains of the architecture</li> </ul>

