ANNEX 5

Bidding Conditions and Procedure

I Contents of the Bid

Bids should be prepared on the basis of a methodology based on an integrated approach, i.e. that consideration is given to dealing with processes, technology and the development of the human resources. The Bidder may submit a bid for one or several projects.

- 1.1 For each project, each Bid submitted shall contain, but not be limited to:
 - a) A detailed description, with related proposals, on how the Bidder envisages to execute the project.
 - b) A detailed project plan, which should include but not be limited to the following:
 - Breakdown of the project in phases, defining the detailed schedule for each phase;
 - Quick-wins should be defined for each phase; justification as to how they will help in successfully delivering the project should also be provided.
 - c) A detailed project team definition, which should include but not be limited to the following:
 - Indication of how the management and governance of the project will be envisaged, to guarantee an effective and optimal management of the project;
 - Information on how the consultants project team will be organized and the role of the Bidder's staff and their profiles;
 - Proposals to ensure the proper level of collaboration of the managers of the different functional areas of ITU and the availability of its staff for interviews or meetings
 - d) The Bidder's envisaged outline for the organization and management of the execution of its work, which should include but not be limited to the following:
 - A bimonthly progress report (work completed, relevant conclusions, and issues for discussion and action plan for the following period);
 - The use of the methodology which defines the deliverables of each task and is therefore a framework of reference to guide the project team and to control project evolution along all steps of implementation;
 - Advice for appropriate metrics to measure the progress and success of the engagement.
 - e) The Bidder's proposed strategy for the communication during the development of the project, which should include but not be limited to the following:
 - A clear plan of how the Bidder will implement knowledge transfer to ITU staff, and how to demonstrate that the knowledge transfer has been sufficient;
 - A clear plan on how the Bidder will implement communication on the goals and progress of the project to ITU.
 - f) The names of each member of the team the Bidder envisages to entrust with the execution of the project, together with a description of their general professional background and their precise qualifications and experiences related to the respective individual task and/or subtask, their capabilities of working and communicating in English and in French, and a clear indication of the period(s) of availability of each team member; in principle, replacement of a consultant is not allowed during the duration of the project.
 - g) A summary of the Bidder's overall professional profile, including the latest corporate report, if available, as well as detailed examples of its experience acquired in the past 36 months

through the execution of tasks/studies, similar or comparable in complexity, deliverables and tight schedule, to the ones enumerated and described in Annexes 1 to 2 to the Call for Bids, for other organizations, including public sector organizations. In this respect, the names of the organizations concerned, the precise nature and scope of the tasks/studies accomplished as well as the results achieved shall be clearly indicated, the Union reserving its right to verify the contents of the information thus received, by contacting, if necessary, those organizations.

- h) Detailed specification on possible required Bidder partnership(s) to accomplish the project; name of the partners, tasks for/area in which the partnership(s) will be exploited.
- i) Detailed explanations and references relating to the Bidder's experience in:
 - procurement of goods and services through SAP solutions, including SRM solutions;
 - implementing Travel Management process in SAP;
 - establishing a strategic, operational KPI control and planning;
 - implementing SAP Netweaver and especially SAP Enterprise Portal, Employee Self Service and Manager Self Service.
- j) Certification that no ITU line manager or member of the New Council Oversight Group has received any direct or indirect benefit from the Bidder, or has been or is presently employed by the Bidder; nor shall any ITU line manager or member of the New Council Oversight Group bear any of the following relationships to any person employed by the Bidder: husband, wife, father, mother, son, daughter, brother or sister.
- 1.2 For each project, for which the selected bidder will have full responsibility (from design to delivery), each Bidder shall: submit its firm fixed price (in Swiss francs only, free of any tax, e.g. VAT) requested for the total execution of the tasks enumerated in the "Terms of Reference"
 - a) ; nevertheless, the individual price, calculated on a man/days basis, for each task or sub-task shall also be clearly indicated;
 - b) the prices referred to above shall include any necessary service to be provided by the selected Bidder (even if such services are not expressly enumerated) in order to ensure a satisfactory fulfilment of the contract, as well as any other expenses incurred by the selected Bidder, e.g. travel, accommodation, daily subsistence, telecommunication, postal charges;
 - c) in no case may the selected Bidder invoke a hiatus or an oversight in the description of the work components in the tender documents or claim inadequate explanations for seeking any price increase or any release from contractual liabilities;
 - d) Specify its suggestions for the schedule and conditions of payment, it being understood that such suggestions are only of an indicative nature.

II Bidding conditions

- 2.1 Bids shall meet the following requirements:
- 2.1.1 Two paper copies and one electronic copy on CD of the Bid shall be submitted in <u>English</u> or in French.
- 2.1.2 To be taken into consideration, the Bid must include, in addition to the documents and information requested above, the following documents:
 - a) the company information sheet (see Appendix 1);
 - b) a formal declaration, signed by the Bidder's legal representative and bearing the Bidder's official stamp, certifying that all the terms and conditions of the Bid, including the overall and breakdown prices, will remain valid until a definitive contract is entered into with ITU (see Appendix 2).

- 2.2 Failure to include any of the documents listed in Section I and paragraph 2.1 above, or failure to complete all of the above-mentioned forms and papers fully and correctly may, at the sole discretion of ITU, entail the automatic rejection of the Bid as a whole.
- 2.3 In addition to the compulsory elements of the Bid listed in Section I and paragraph 2.1 above, the Bidder may append any document or data it considers necessary. Such additional documents or data must be specifically identified and explained in the covering letter of the Bid.
- 2.4 The information provided by ITU shall be kept strictly confidential and shall not be revealed to any third party, without the prior express written permission of ITU. ITU will treat as confidential the contents of the Bids.
- 2.5 Any request for further clarification concerning the present Call for Bids shall be made \underline{in} writing and addressed to:

International Telecommunication Union

Attention: Mr. Guy Hoberg

Chief of IS Department Place des Nations

CH-1211 GENEVA 20

Switzerland

Fax: +41 (0)22 730 5916

email: guy.hoberg@itu.int (Copy to IS Secretariat: IS.Secretariat@itu.int)

The ITU will provide in writing such clarification as may be required to all potential Bidders.

III Bidding procedure

3.1 Bids shall be sent to the following address:
International Telecommunication Union
ITU Communications Service
Place des Nations
CH-1211 GENEVA 20

Switzerland

- 3.2 The Bid shall be sent in a sealed outer envelope bearing the words "Bid Procurement Tools, Travel Management and Improvement of the Linkage between Strategic, Financial and Operational Planning", which must itself contain a second sealed envelope with the Bid inside it. The label appended to this Call for Bids must be affixed to the latter envelope (see Appendix 3). Bids submitted by fax or email are not acceptable and will be automatically rejected.
- 3.3 The Bid must be sent by registered mail to the address given in paragraph 3.1 above or, alternatively, delivered personally to the ITU Communications Service, which will certify receipt of the Bid by recording the date and time of receipt on the outside envelope. The official date and time of receipt will be those recorded by the ITU Communications Service upon receipt of the Bid and may under no circumstances be challenged.
- 3.4 The Bid must be submitted by 17.00 hours (Geneva time) on Monday, 16 January 2006. Any Bid registered by the ITU Communications Service after the expiration of that deadline will not be considered and will be returned to the sender unopened, without any right of recourse or complaint. The Bidder is solely responsible for ensuring that the Bid reaches ITU and is duly received by its Communications Service before the above expiration date.
- 3.5 The opening of the Bids will not be public.
- 3.6 The Bids received within the above time limit and submitted in the form prescribed will be reviewed and evaluated by ITU in a fair and impartial manner. ITU will inform Bidders of the decision taken in respect of their Bids once a decision has been reached.

- 3.7 The Union reserves the right to reject all or part of the Bids received in good and due form, without being bound in any way to communicate its reasons to the Bidders, who shall have no right of recourse against the final decision of ITU. The ITU reserves the right to select one or two consultancy firm(s) to implement the projects mentioned in this Call for Bids.
- 3.8 ITU will make no payment whatsoever to any Bidder for the preparation and submission of its Bid or for any costs incurred in that respect; in particular, ITU will not refund the costs incurred by unsuccessful Bidders.
- 3.9 By submitting a Bid, the Bidder thereby agrees to abide by all the terms and conditions set forth in these conditions and procedure as well as ITU's General Conditions for Contracts for Purchase of Services (see Annex 4) No provision of this Call for Bids shall in any way be regarded as a waiver, express or implied, of the privileges and immunities enjoyed by ITU under the international agreements or any national law applicable to it.
- 3.10 The Call for Bids contains no contractual offer of any kind. Any Bid submitted will be regarded as an offer made by the Bidder and not as an acceptance by the Bidder of an offer made by the ITU. No contractual relationship will exist except pursuant to a written contract document signed by the ITU duly authorized official and by the selected Bidder(s).

APPENDICES:

Appendix 1: Company Information Sheet

Appendix 2: Formal Declaration Appendix 3: Call for Bids Label

Appendix 1 COMPANY INFORMATION

Any Bidder must supply the following information accurately:

Company:	
Name of Company:	
Head Office:	
Names of Officers/Directors:	
Legal Status:	
Date of Founding:	
Registered Capital:	
Place of Incorporation:	
Bank References:	
Name of Bank(s):	
Director of Bank(s):	
Address of Bank(s):	
Telephone No. of Bank(s):	
Fax No. of Bank(s):	
No. of Staff Employed:	Turnover ¹ in Swiss Francs (round figures):
Management:	2002:
Other Staff: full time	2003:
part time	2004:
List of Major Clients (address, telephone nur out (dates, type of work, etc.) – attach addition	mber, contact person) and details of the work carried onal page(s) if required ²
C	
Certified as accurate:	Authorized signature
Stamp:	

¹ Total income or expenses.

² ITU reserves the right to check the information given under this heading by contacting the bank(s), companies or individuals listed, whenever considered appropriate.

Appendix 2 FORMAL DECLARATION

I, the undersigned, certify that the offer of	(name of
I, the undersigned, certify that the offer of	f a contract with
Signature of the Bidder's authorized representative	
Name and Title of the Bidder's authorized representative	
Date:	
Place:	
Bidder's Seal:	

Appendix 3 Call for Bids Label