

Ubiquitous Networks and Their Impact on the Traditional Telecommunication Industry

Prof. Dr. Elgar Fleisch

Institute of Technology Management, University of St. Gallen (HSG)

Department of Management, Technology and Economics, ETH Zürich

Co-Chair Auto-ID Labs and M-Lab, Co-Founder intellion AG

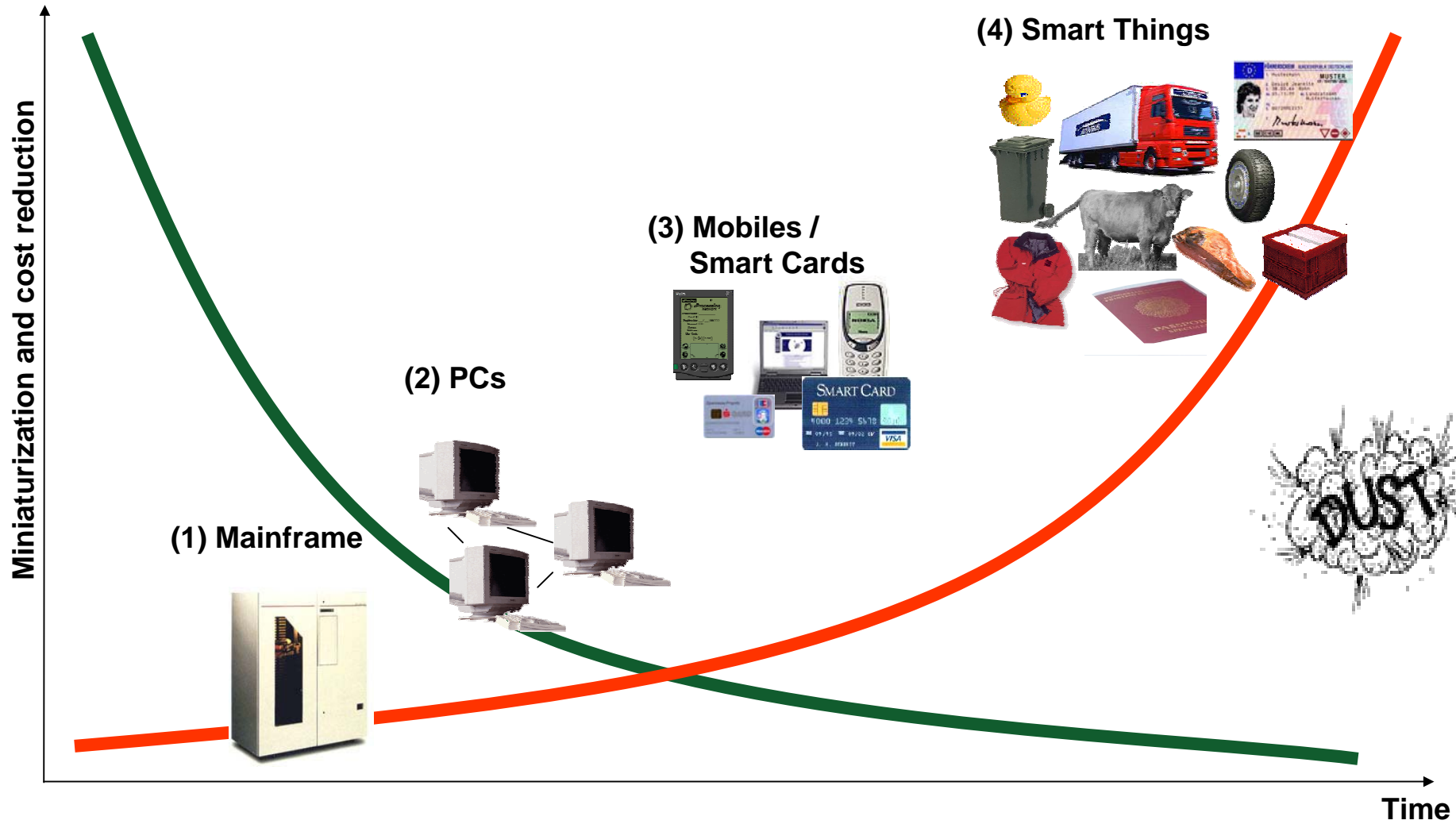
ITU Workshop on Ubiquitous Network Societies

Geneva, April 6 2005

Agenda

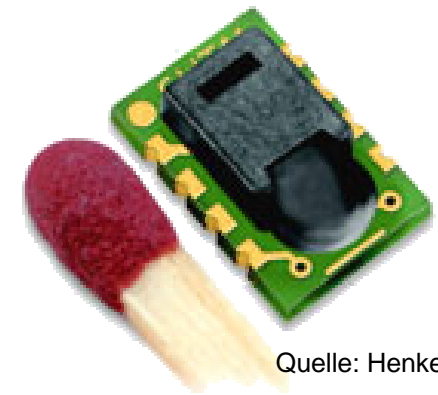
- Technology Trends
- Business Drivers
- The Internet of Things
- Management Agenda

Recent advances in miniaturization, ...

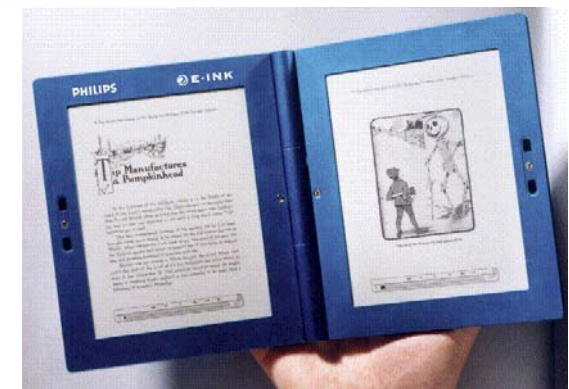


... sensor & communication technology, and new materials drive for a new computing paradigm.

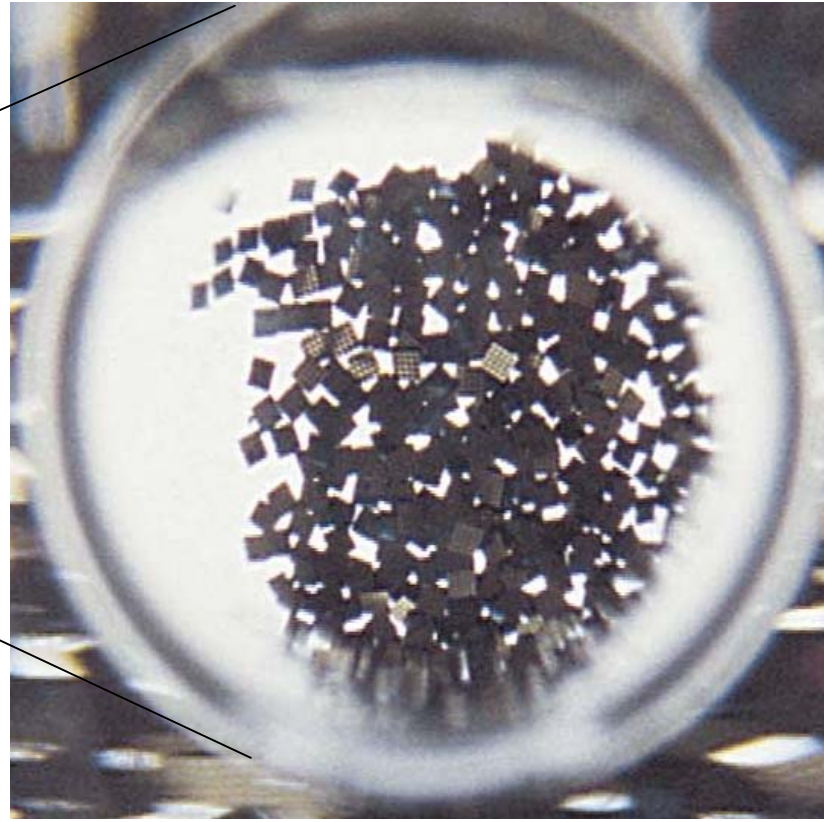
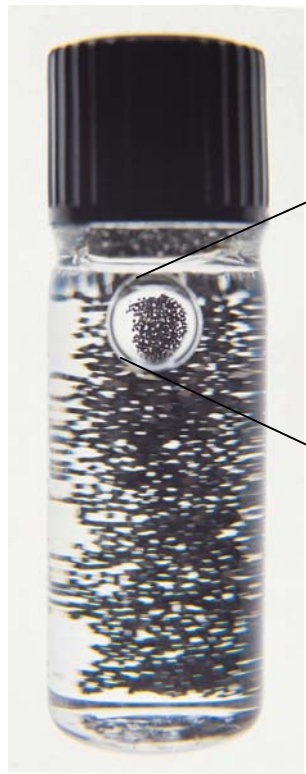
- Communication protocols
 - Wi-Fi
 - Bluetooth
 - RFID
 - ZigBee
 - NFC
- Sensors
- Polymer-based electronics
 - Organic light emitting diodes
 - RFID
 - Sensors
 - Actuators



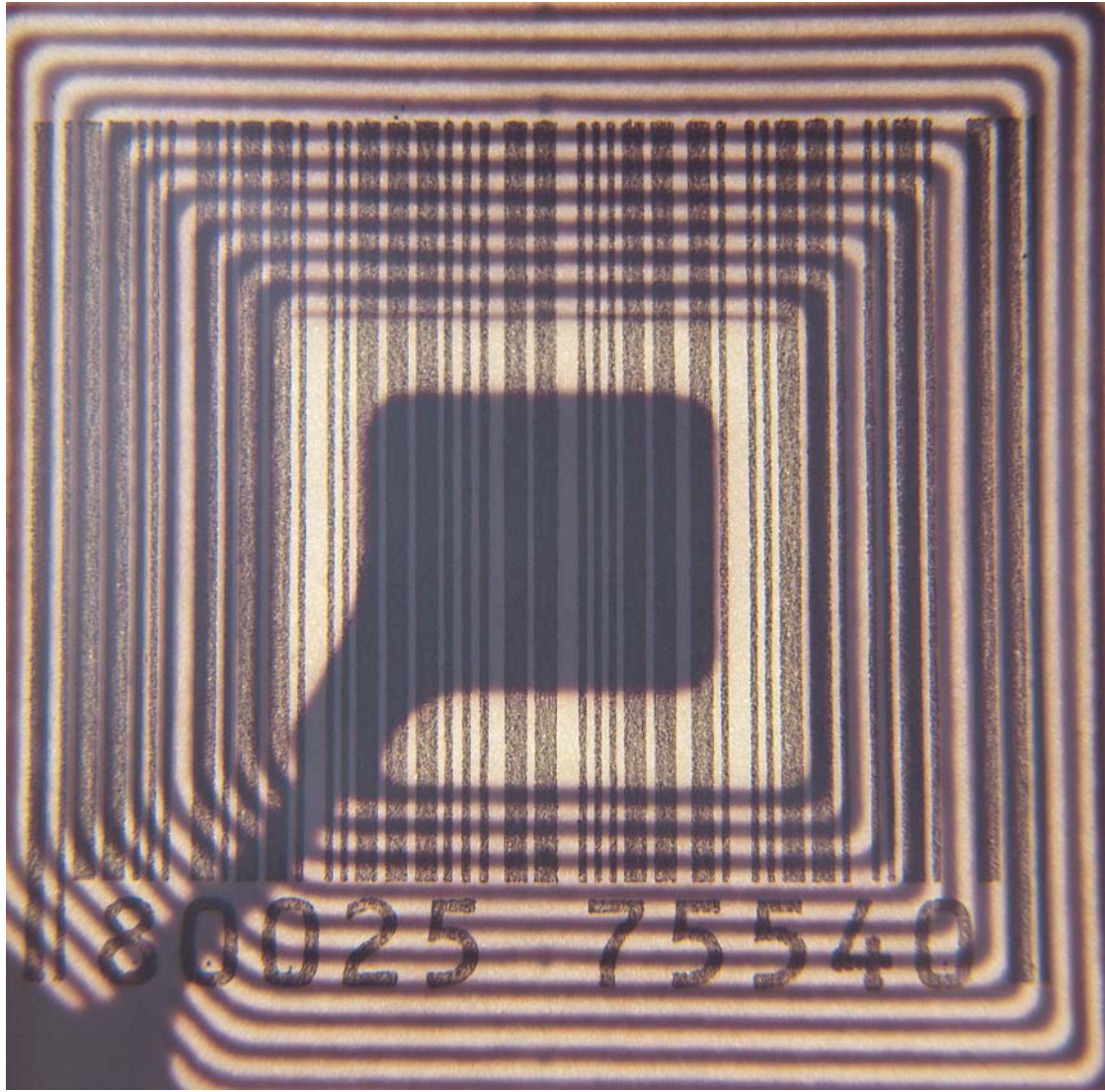
Quelle: Henkel



Low cost minicomputers ...

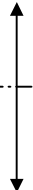
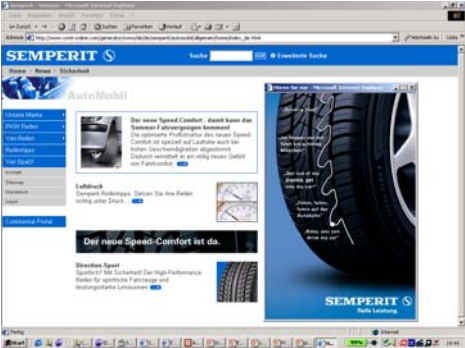


... with mobile communication capabilities ...



... finally help to implement the vision of ubiquitous computing.

Virtual world



Real world



But what is it good for? No technology for technologies sake.



Agenda

- Technology Trends
- Business Drivers
- The Internet of Things
- The Telephone of Things

The lack of integration between the real and the virtual world ...

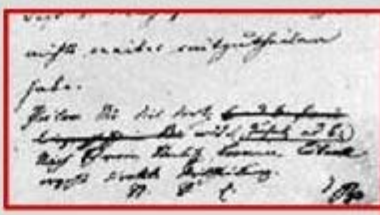
- Out-of-stock
 - Average OOS level in retail industry: 8.3%
 - Average OOS level in direct store delivery product categories in US: 7.4%
- Shrinkage
 - Average shrinkage rate for supermarkets/grocery in US: 1.5% of sales
- Invoice inaccuracy
 - Average deduction level: 9.9% of annual invoiced sales in US
- Unsaleable products
 - Cost of unsaleable food and grocery products in US: 1% of sales
- Counterfeiting
 - Product counterfeiting is estimated to account for between 5 and 7% of world trade, with a value of 280 billion USD.
 - 30% of pharmaceuticals in the developing world and 6-10% in the developed world are counterfeits.
- Data inaccuracy
 - Mean difference between physical and book inventory in a single case study: 6.8 units per SKU or on average 35% of target inventory

Source: C. Tellkamp, E. Fleisch, Auto-ID Lab St. Gallen

... causes many tough business problems



Konstantinische Schenkung



Emser Depesche




Himmelsbriefe



Source: Koblischke, Lüpke, MBA Thesis, HSG

Integrated information systems...

reparatlux
 1, rue Gay-Lussac
 BP 1433 - 25007 Besançon cedex



Spécialiste terrain
 Tous autres signes
 Atelier de service
 après-vente

Nombre de page 1

TELEPHONE 03 81 50 34 71
 ou 03 81 50 23 87

TELEFAX 03 81 50 07 65

A l'attention de Service Fourniture Besançon, le 16.06.00
 Société: ETA
 de la part de: M^{me} BADEY

MESSAGE

Veuillez trouver ci-joint, une
 commande de
 5 Mouvements. Cal 201.001
 H^t Aig. 3.

10 Chauffes HT. Aig. 1
 10 Roues des heures. u u

Cal 201.001.

Expédit:ca : Par transport TREMAIL
 Avec nos remerciements -

ETA S. A.
 Fabriques d'Ébauches
 Customer Service
 2540 Granchen
 TEL : +41(0)32-456-2777
 FAX : +41(0)32-455-0433

BELLESTIER & CIE S.a r.l.
 GRAND-RUE 36
 2732 RECONVILLIER

Granchen, le 16/06/2000

CONFIRMATION DE COMMANDE No. 5100-06121

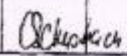
N ^o /No. client:	3401 / 1706004	Date:	16/06/00
V/référence:	14.06.2000	N/référence:	00
V/commande:	FAX NO 85	N/dossier:	8
V/date:	16/06/00	N/NO TVA:	102 205
TVA:	7,5 %		
Cond. paiement:	5 à 30 jours, 48 ans	Déclarations dans les 15 jours	

NO	REPENSEUR	DESIGNATION	ABUSOLE	MOUX	QUANTITE	PRIX	%	MONTANT CHF	
14	06008.576002	MOTION ELECTROMECHANIQUE	122225	ED	1 Pcs	539.00		5.30	
Valeur marchandise Montant minimal à facturer 50.-, différence TVA 7.50 % SUR CHF 50.00								3.30	
TOTAL								CHF	53.75

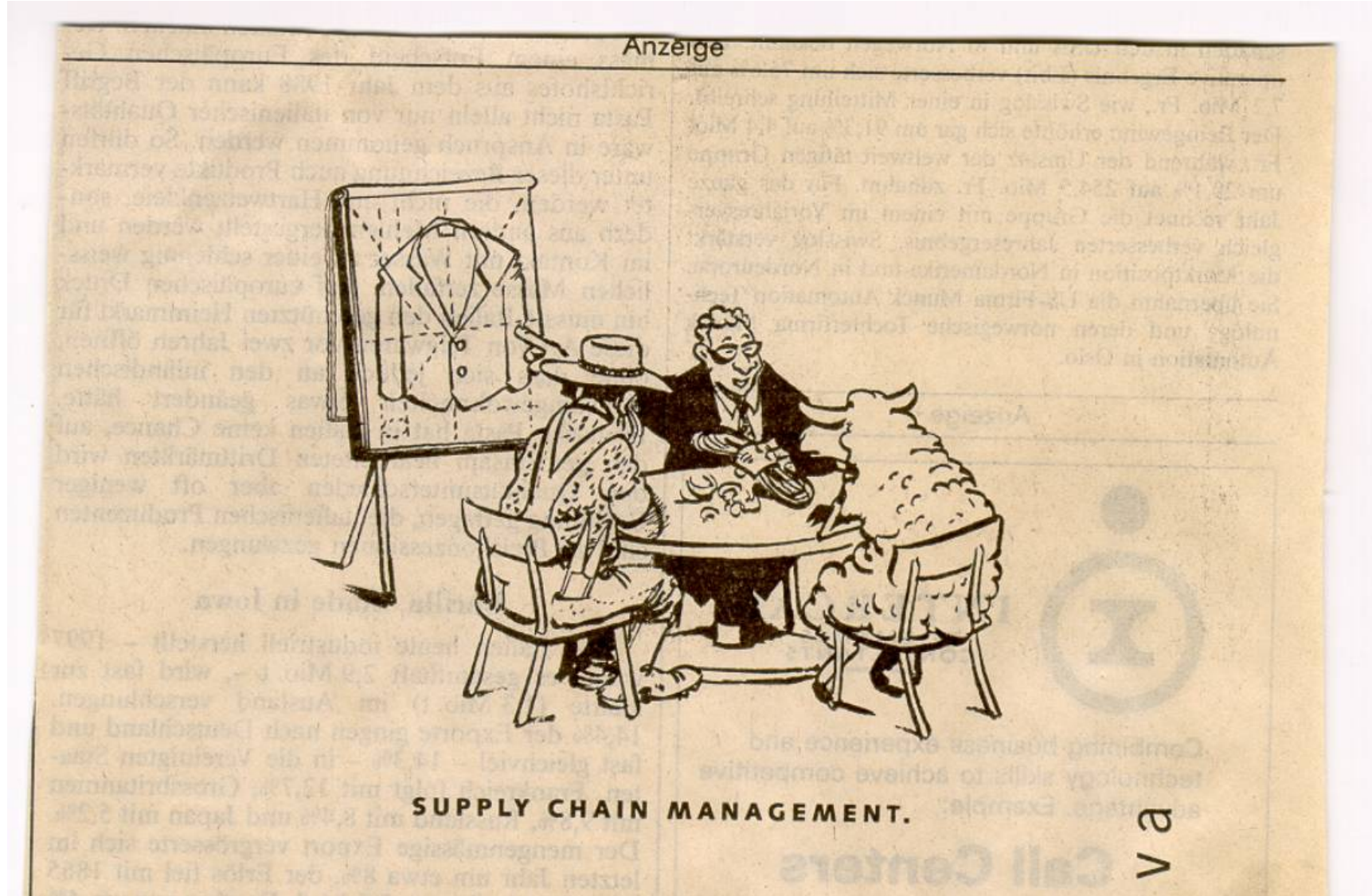
ETA S. A.
 Fabriques d'Ébauches

+ 5 mouvements cal. 95C 114 Aig. 1. sans secondes
 A ajouter sur cette commande, afin de nous être
 les 50- de plus

Salutations

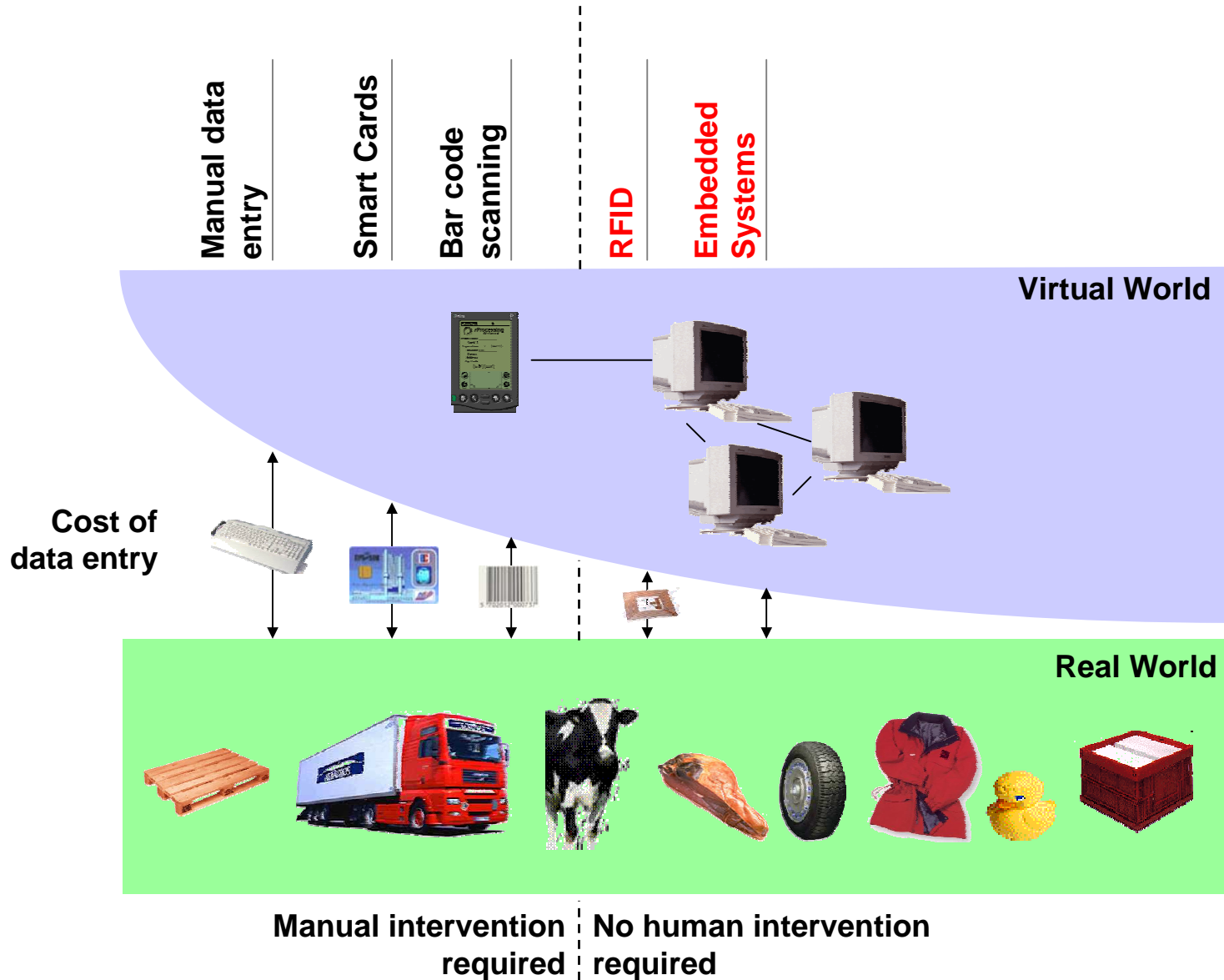


... and e-Business systems up to now fail to integrate the real world



Quelle: NZZ

RFID and related technologies finally close this gap



Agenda

- Technology Trends
- Business Drivers
- The Internet of Things
- Management Agenda

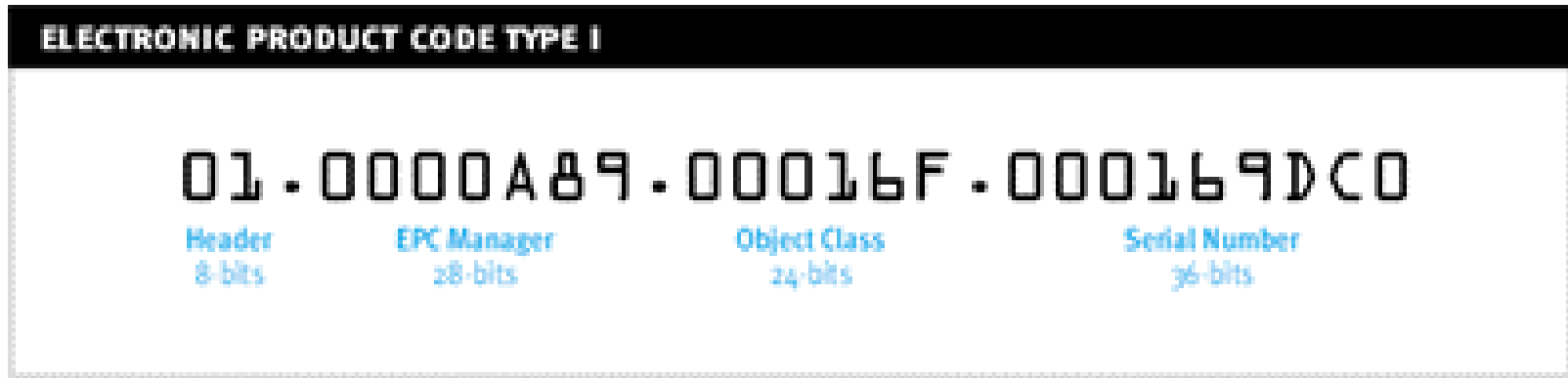
Automatically connecting objects around the world is a vision of many powerful player.

- Gillette
- Wal-Mart
- P&G
- Unilever
- Kraft
- Philip Morris
- Nestle
- Best Buy
- Target
- Tesco
- Home Depot
- CVS
- Sun
- Philips
- Intel
- ST Micro
- Canon
- Alien
- ET
- NTT
- Metro
- Mitsui
- Pfizer
- Sara Lee
- USPS
- UPS
- DeD
- UICC/EAN
- Accenture
- IBM
- Coca-Cola
- Pepsi
- Kodak
- NCR
- SAP
- Symbol

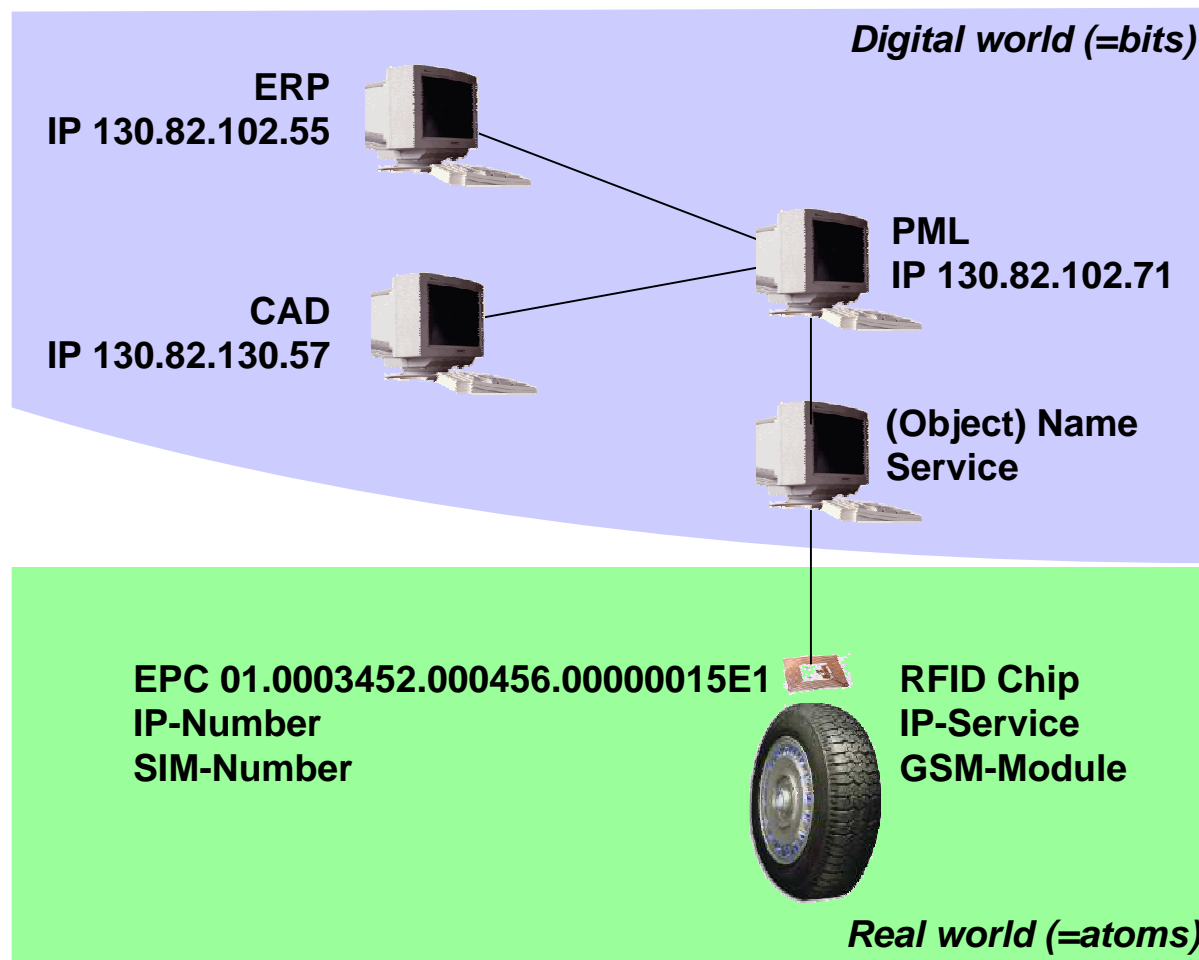
Over 100 in total!



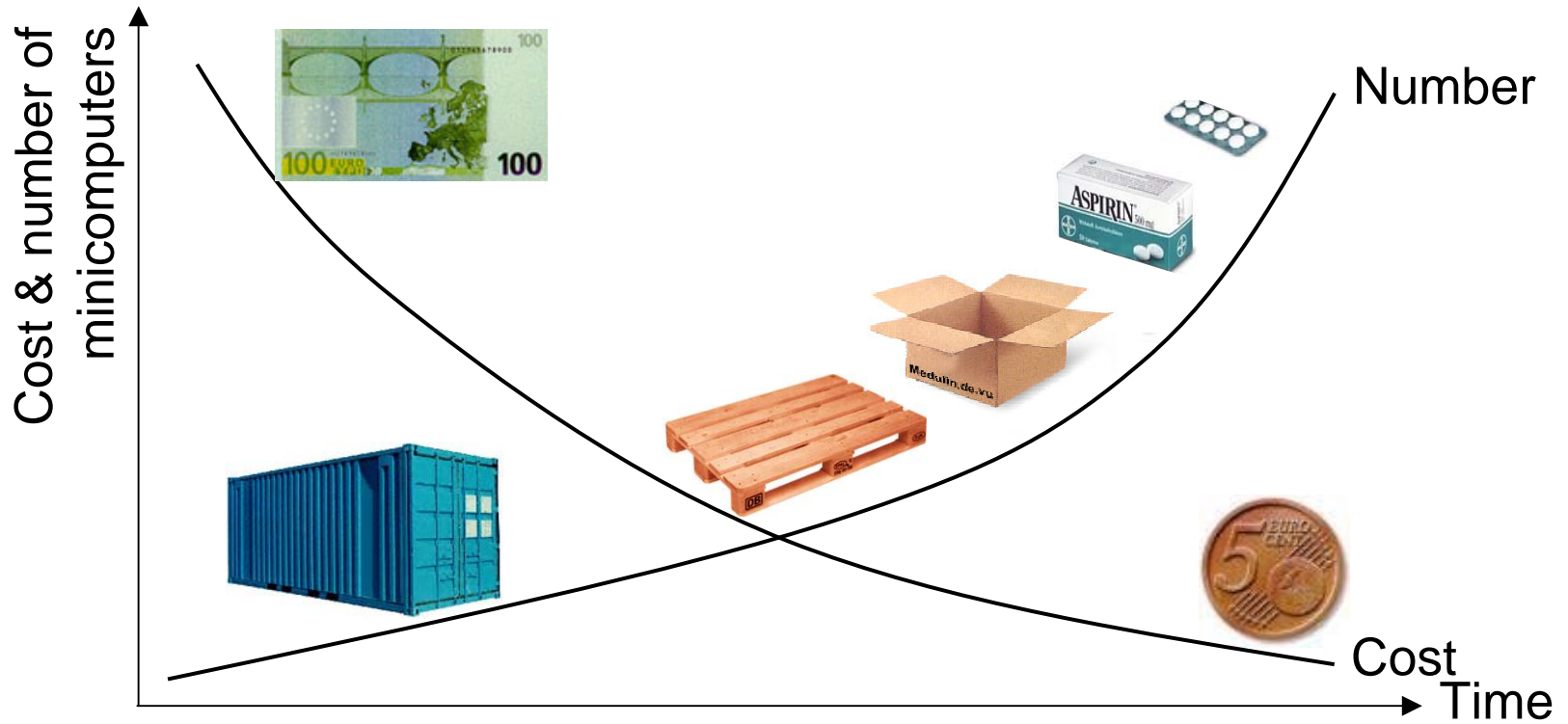
So, we started to number the world ...



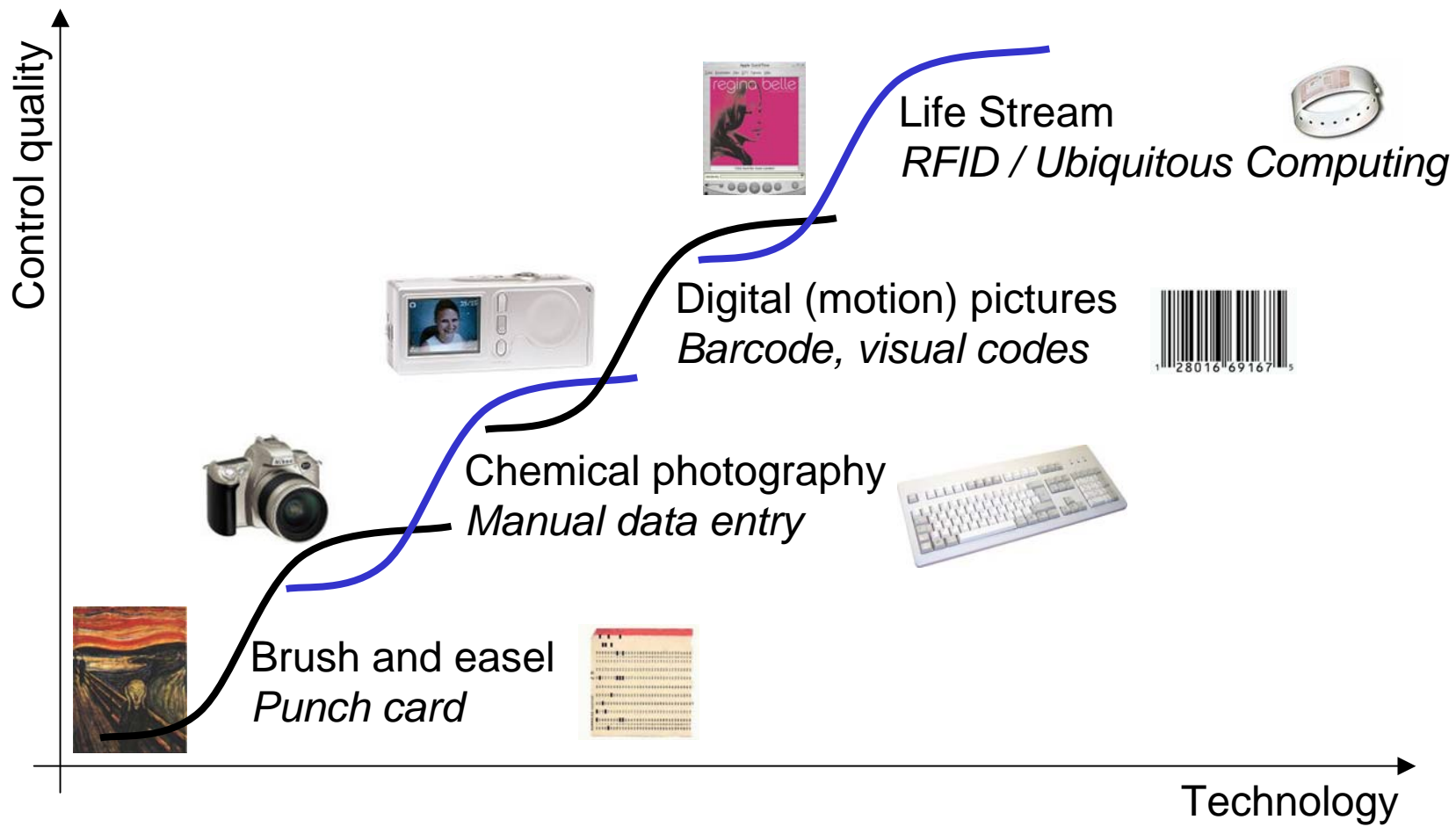
... and built the infrastructure for the Internet of Things ...



... to track every physical object in the world.



Because only what you can measure you can manage. RFID leads to better processes, new products and new services.



Better processes: Libraries around the world are tagging media.



Beginner and
Advanced
Cassette Tape Series



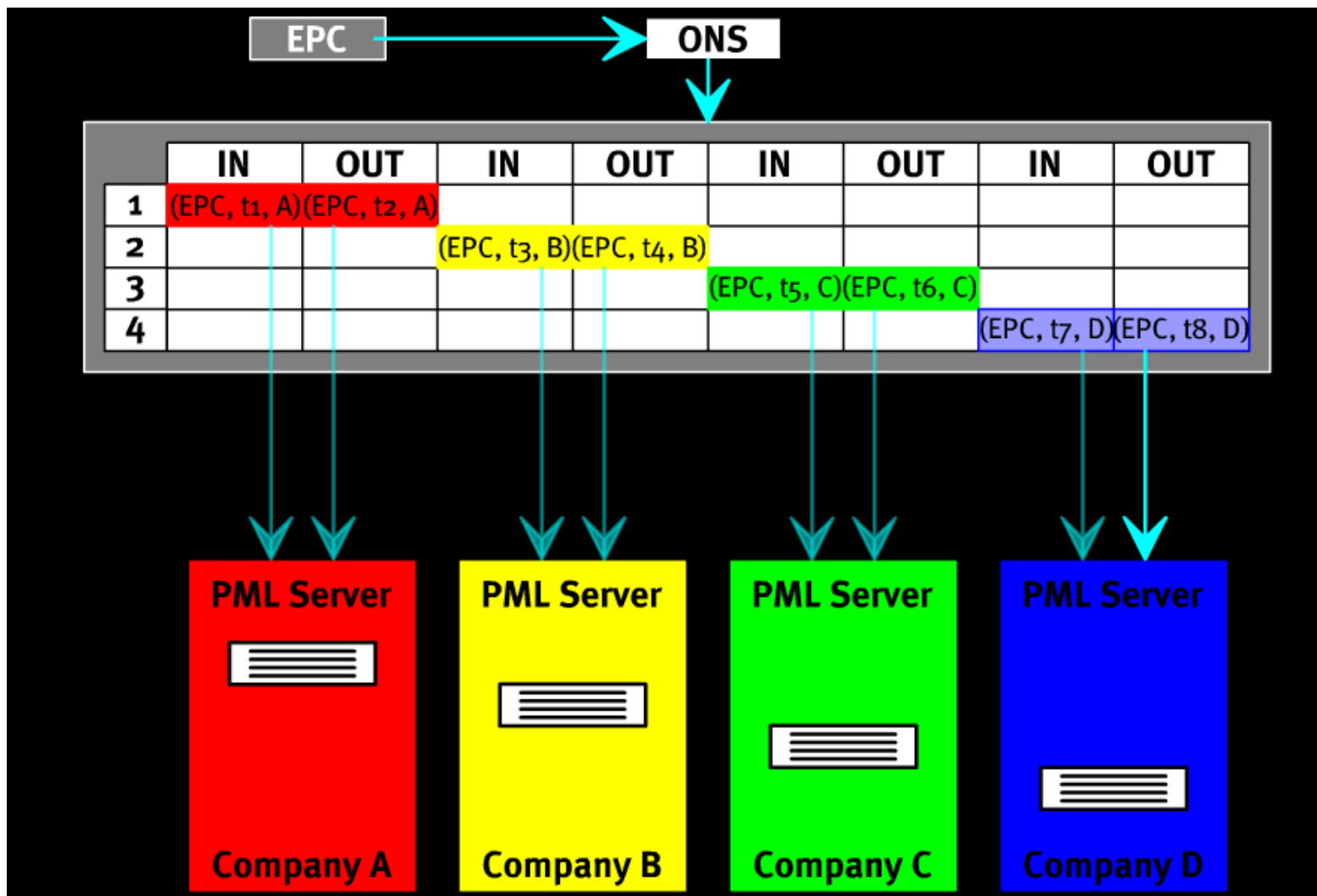
Better security measurements: From ePassport to eTickets and secure banking applications



Smart Products: Guns and bikes link functionality to the proximity of jackets.



Smart services: RFID enables many new services, from track & trace, proof of origin, counterfeit protection, maintenance...



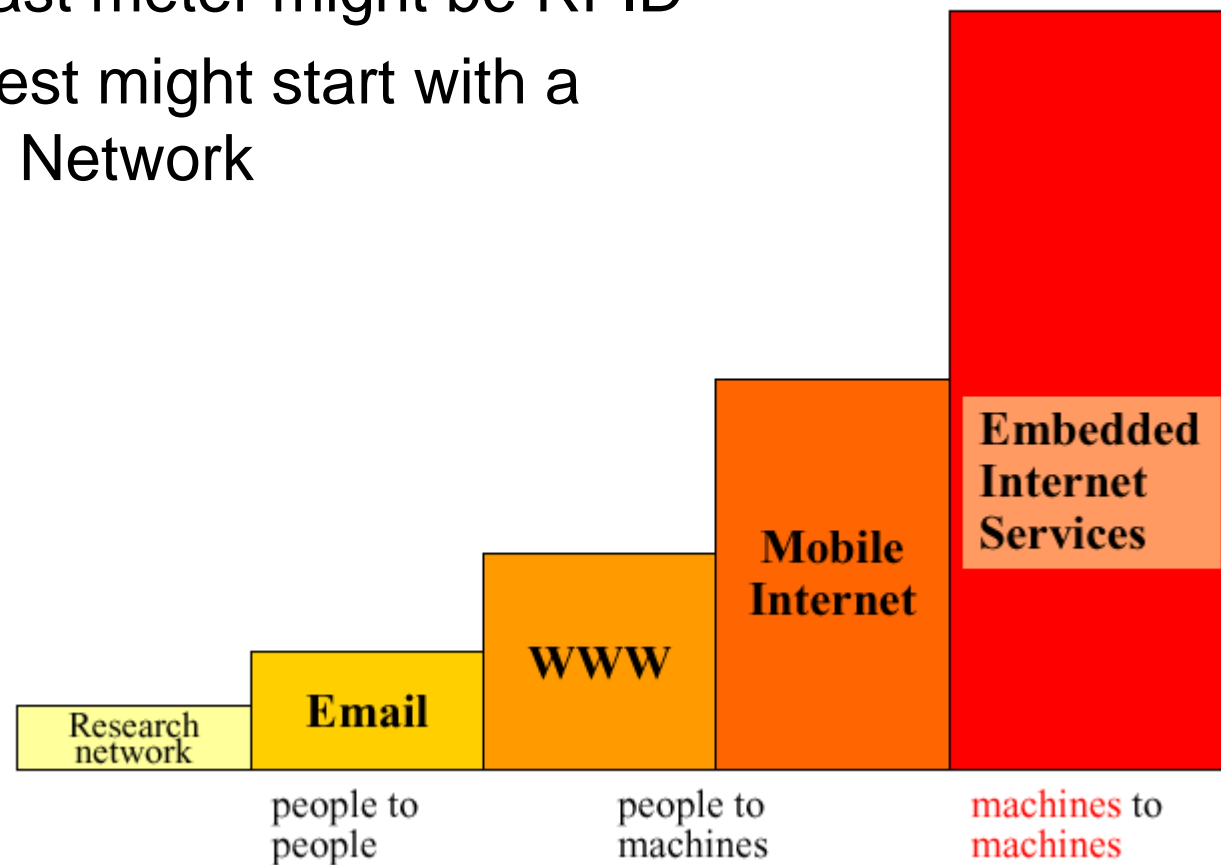
Source: Auto-ID Lab Health Care Initiative

Agenda

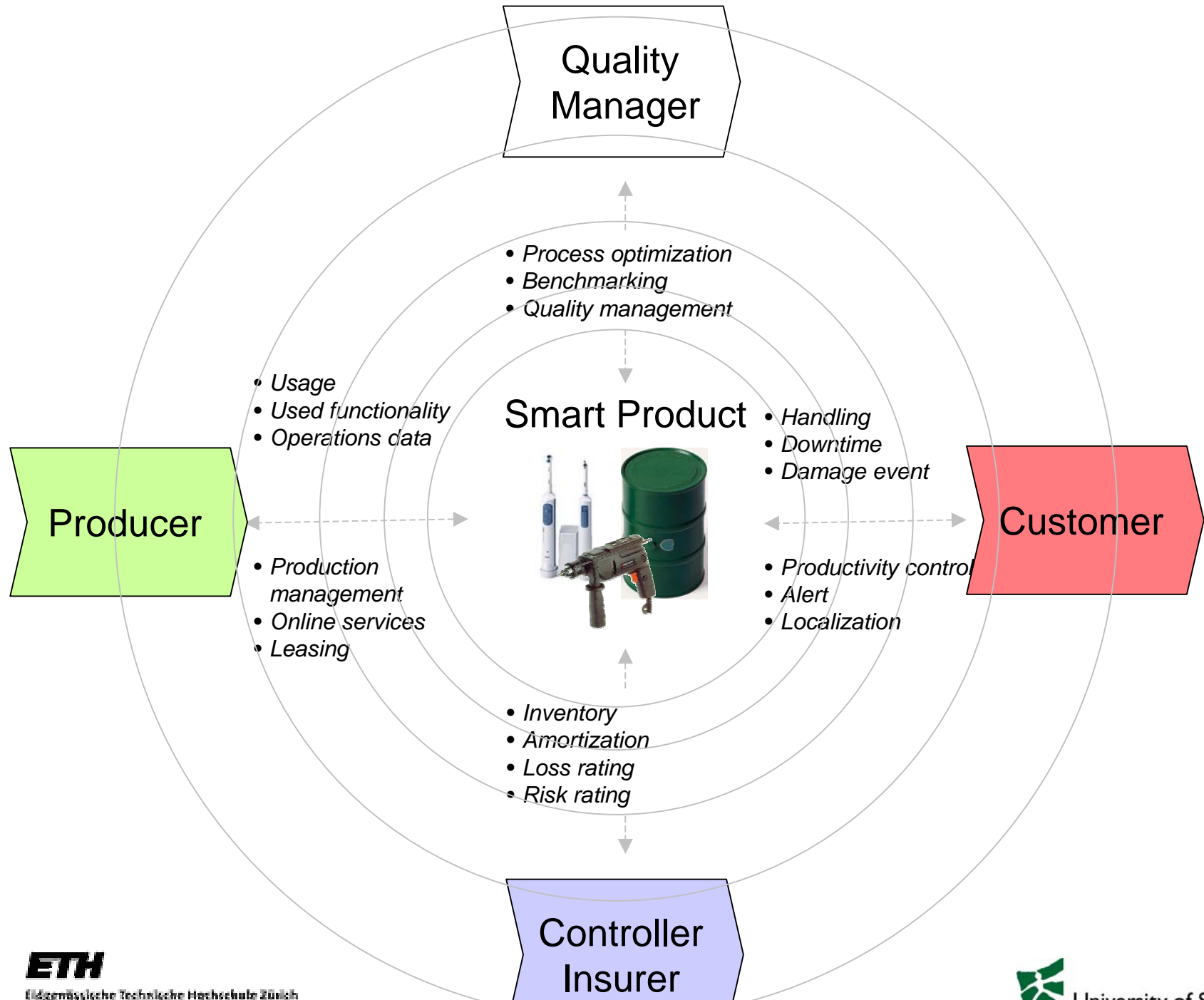
- Technology Trends
- Business Drivers
- The Internet of Things
- The Impact on Telcos

The Telephone of Things emerges

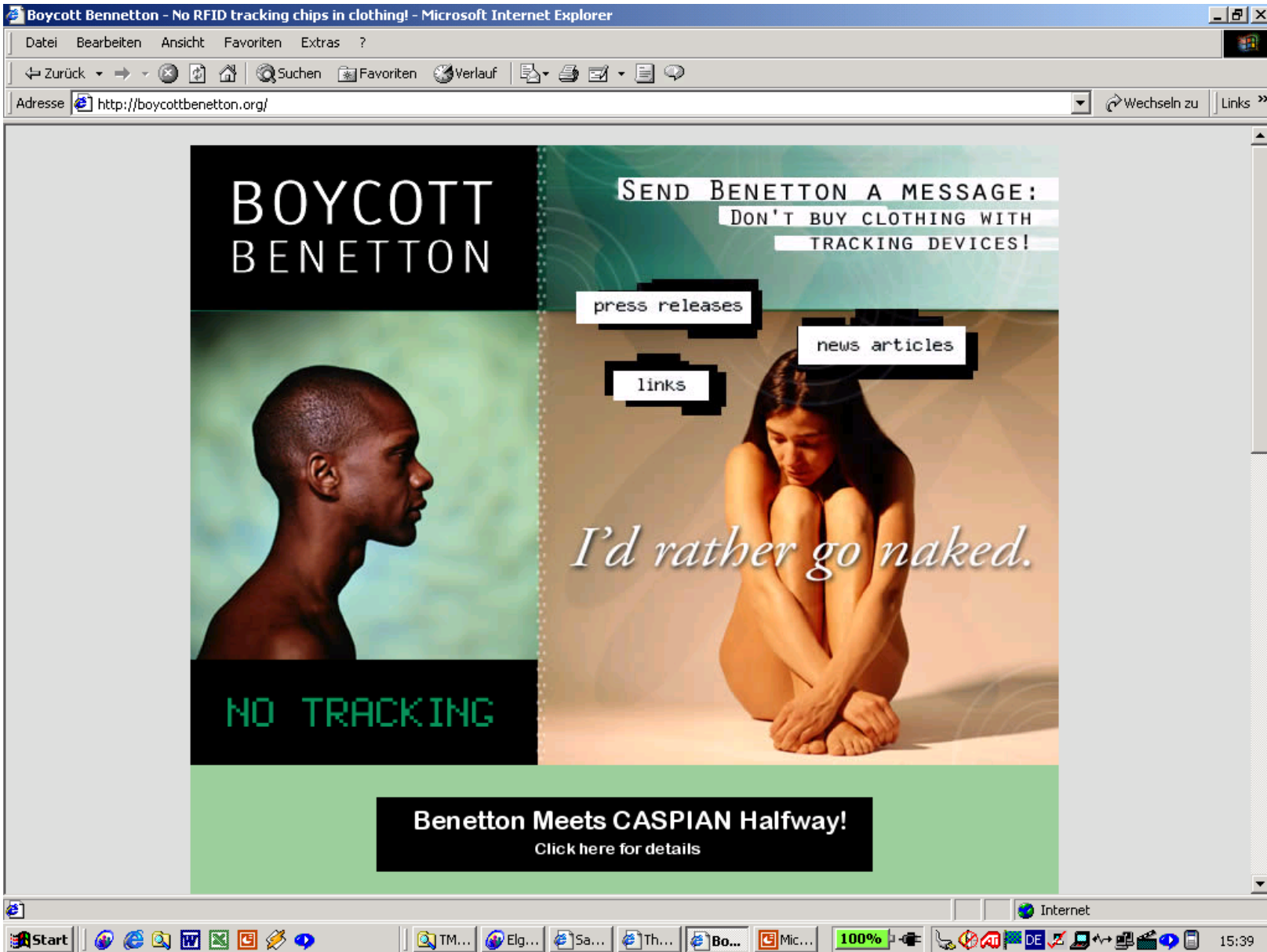
- Who provides the Infrastructure of the Internet of Things?
- What if Things start to call each other?
- The last meter might be RFID
- The rest might start with a Telco Network



Good products want to communicate.



Manage the privilege of privacy.



Who will make the money?

- In theory:
 - There is many more things than humans
 - Things are often mobil: thing-communication must be mobile
 - Telcos can help integrating the real with the virtual world
- In practice:
 - There is not so much going on
 - Telcos still sell bandwidth – they relay on their service partners
 - Where is the business case?
 - Is the infrastructure already there?
 - Do the pricing models fit?

Progress has no alternative.

For questions please contact:

Prof. Dr. Elgar Fleisch

Institute of Technology Management, University of St. Gallen (HSG)
Department of Management, Technology and Economics, ETH Zürich
Co-Chair Auto-ID Labs and M-Lab, Co-Founder intellion AG

elgar.fleisch@unisg.ch

phone +41 71 224 7240

www.autoidlabs.org, www.m-lab.ch, www.intellion.com