

RFID as an enabler of the ubiquitous

Luigi Battezzati Ph.D.

Visiting Professor di Operations al Politecnico di Milano Osservatorio sulle applicazioni del RFID del Politecnico di Milano



Features and Trends

Impacts on Computers and people

Innovation Process and Barriers

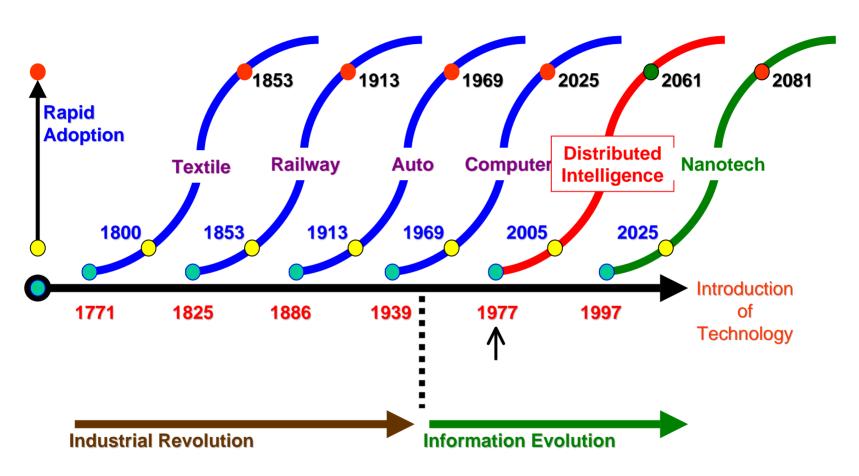


RFID technologies are ready for changing the world

- Identify individual items
- Line of sight not required
- Store and modify information on transponder
- Stable in variety of conditions
- Read through most non-metals
- RFID transponder costs are dramatically reducing
- Evolution of different types of transponder: active passive, intelligent....



RFID is a building block of Distributed Intelligence



Source: Norman Poire MIT



Features and Trends

Impacts on Computers and people

Innovation Process and Barriers



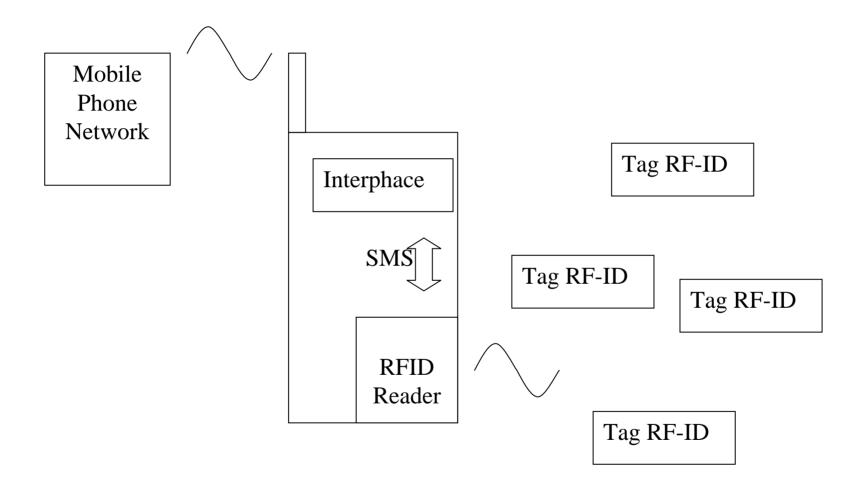
Basically RFID changes material flows but it can impact on the information flows also: the MIS architectures could became really distributed and...

- "Old"centralized MIS architectures
 - Item identification coupled with object (ex bar code)
 - Information in Database of MIS coupled with item identification
 - MIS reliability is necessary for capturing the data changes
- □ "New "Distributed MIS Architectures
 - Item identification and real time transactions on the object (ex RFID transponder with memory)
 - Information in Database of MIS up dated when it's possible and useful
 - Data communication and data base reliability is not necessary for capturing the data changes

...so you can saving money and improving MIS reliability in the same time



Human RFID interaction is not natural but it could be helped by a tool friendly for everybody: the mobile phone

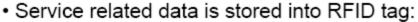




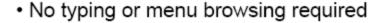
RFID - A COMBINATION OF CONNECTIVITY AND USABILITY

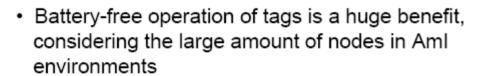


- Very short reading distance (a few cm)
 - Short distance can be turned into a benefit.
 - easily select services by a simple touch gesture, instead of browsing menus



- Reading the tag places a phone call
- sends an SMS
- opens a related web page...



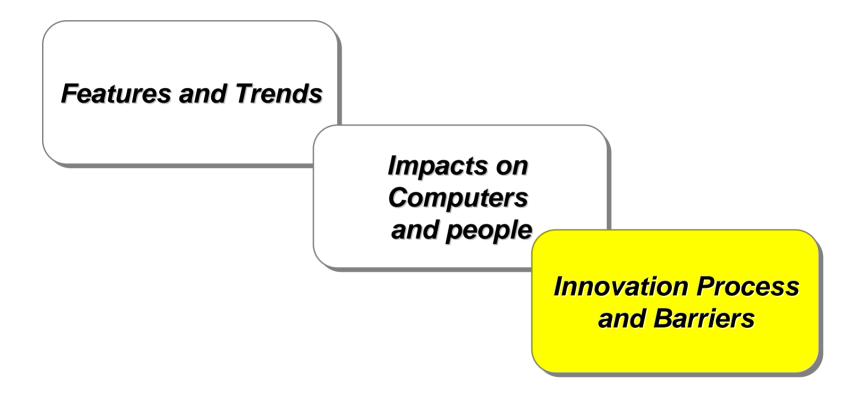




29.11.2004

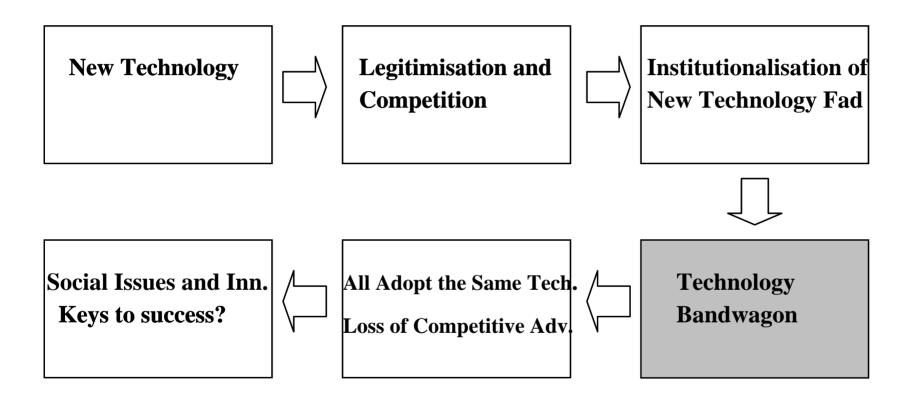






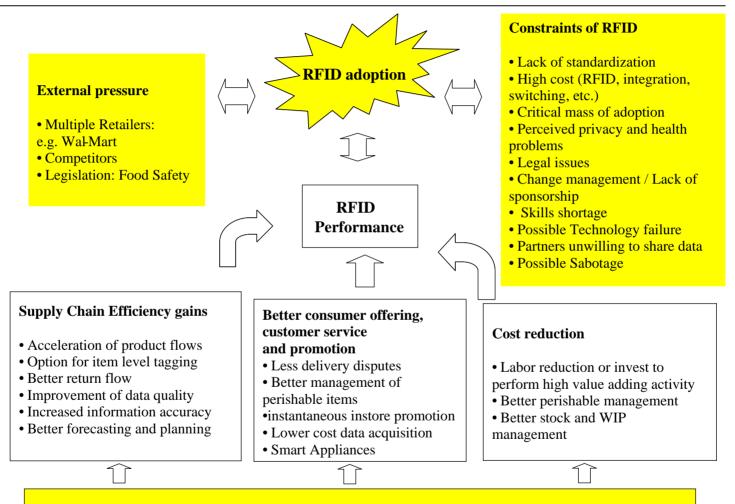


But the new technology adoption is not automatic....





..due to structural and infrastructural barriers: infrastructural constraints, internal and external pressures*



Transformation of business processes from a central/global framork to a distributed world

*Source: Battezzati, Piccirillo Tamminen, Insead, Euroma2004



Conclusions

- RFID is not plug and play technology.
- It's not about collecting data, it's about making use of the new information.
- It's about fundamental business change, not about automating existing processes.
- Change will be difficult to manage top-down. Innovation spawns from inside each individual organisation from bottom up.
- Entrepreneurial organisations should be set up to innovate with RFID within a larger organisation. Organisational learning will be crucial to facilitate knowledge diffusion and innovation.
- Social implications of technology such as privacy concerns and staff resistance due to deskilling should not be underestimated..

